

# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

Every five years, the City of Springfield undertakes a planning process in which it assess its community needs, seeks public input and devises a strategy to accomplish priority projects, which is set out in the City's Five Year Consolidated Plan. The Plan is carried out under the leadership of the Office of Planning and Economic Development. Through OPED, the city works to create and sustain a healthy, vibrant City that stimulates balanced growth through economic development, housing options, neighborhood revitalization and support for Springfield residents.

The City undertook this strategic consolidated planning process in 2009-2010, and established 12 top-level goals to guide its use of community development funds during years 2010 through 2014.

During each year of the Consolidated Plan, the City publishes an Annual Plan, which indicates the programs to be carried out during the year. This document is the City of Springfield's Annual Plan for the fifth year of the 5 year Consolidated Plan.

In 2011, the City of Springfield was hit by an EFS 3 tornado, which caused extensive damage in a corridor that cuts across the middle of the City. The City's continuing need to respond to this damage has caused some adjustments in funding priorities, which will be reflected throughout this annual plan. The City will prioritize tornado-impacted neighborhoods, particularly the impacted neighborhoods located within the City's Neighborhood Revitalization Strategy Areas (NRSAs). City redevelopment activities in FY 2014-2015 will also be impacted by the allocation of CDBG-DR funds. The City has prepared the Disaster Recovery partial Action Plan A for disaster recovery allocations. The DR Action Plan specifically describes use of the DR funds.

### 2. Summarize the objectives and outcomes identified in the Plan

Annual Action Plan  
2014

1

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City of Springfield, through its Office of Planning and Economic Development (OPED), works to create and sustain a healthy, vibrant City that stimulates balanced growth through economic development, housing options, neighborhood revitalization, and support for Springfield residents. In its strategic approach to achieving this goal, OPED is guided by the following major principles:

- **Neighborhood Improvement.** Pursue opportunities for preservation, development and improvements that create healthy, stable neighborhoods.
- **Strategic Investment.** Pursue opportunities for planning, leveraging, utilizing and expanding resources at all levels.
- **Asset Building.** Pursue opportunities for wealth creation at all levels.
- **Household Stability.** Pursue opportunities to support Springfield residents to reach their full potential.

To accomplish these goals, OPED directly administers a variety of programs to serve the City's economic development, neighborhood stabilization, community development, and housing needs. The OPED also provides grant funding to various agencies and non-profit organizations to carry out programs which advance these goals.

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

**Past Performance.** Accomplishments for FY 2013-2014 include:

#### ***South End Revitalization Initiative***

The City completed street, sidewalk and streetscaping of Dwight Street Extension.

First Resource Development has completed phases 1 and 2 of its 3-phase rehabilitation of Concord Heights/Outing Park Apartments. Work completed includes creation of an on-site management office/community room, installation of hundreds of security cameras, and site improvements throughout the complex.

With Choice Neighborhood Planning Grant funds, the City and the Springfield Housing Authority have undertaken a broad and inclusive planning process to create replacement housing for Marble Street

Apartments, plan for future neighborhood improvements, including siting and creating programming goals for the South End Community Center, and analyzing and creating plans to address human capital needs in the neighborhood.

The City received \$1,000,000 Justice Byrne grant award from the Department of Justice and will begin implementation during this year.

### ***Neighborhood Stabilization Initiatives***

The impact of the foreclosure crisis and housing market decline is seen in abandoned and vacant properties throughout the City. The City was awarded Neighborhood Stabilization Program funds in the amount of \$3.5 million in 2009, and an additional \$1.2 million in 2011.

The City undertook a careful planning process for neighborhood stabilization, and combined the NSP work with a number of City-funded initiatives. The City's neighborhood stabilization efforts include:

- Targeted demolition of blighted properties;
- Infill development of single and two-family homes for homeownership;
- Code enforcement quality-of-life sweeps;
- Receivership of abandoned properties;
- Clean and lien of vacant lots;
- Use of tax title properties for homeownership opportunities;
- Emergency home repair program; and
- Foreclosure prevention.

The City has also used NSP funds for the removal of blight in the target neighborhoods. The NSP-funded work in these neighborhoods is being augmented by HOME CHDO funds, which have been used to build five new homeownership units in Old Hill.

### ***State Street Corridor***

The State Street Alliance, a collaboration of over 50 private and public entities dedicated to the redevelopment of this corridor, has continued to examine market opportunities for retail, office and housing; identify site-specific development opportunities; and create a market-driven program that identifies catalytic projects.

## **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The City undertakes extensive citizen participation and stakeholder consultation during the Consolidated Planning process held every five years, which is described in the FY10-14 Consolidated Plan.

For each Annual Action Plan during the years covered by the Consolidated Plan, the City conducts a more limited public process. The Annual Action Plan process consists of: public notice published in the Republican and La Voz newspapers; posting of hearing dates, request for comments and draft plan on the City's website; two public hearings (held this year on Jan. 14 at Rebecca Johnson School and Feb. 11, 2014 at Springfield City Hall); receipt of public comments; and a public hearing on the published Draft Annual Action Plan (held this year April 28, 2014 at Springfield City Hall).

This Annual Action Plan DRAFT was available for public review and 30 day comment period from April 10th through May 9th, 2014. Copies of the DRAFT Plan were available in English and Spanish at the Office of Community Development, 1600 East Columbus Avenue; Office of Housing, 1600 East Columbus Avenue; Department; of Health & Human Services, 95 State Street; Office of Planning & Economic Development, 70 Tapley Street and the Office of Neighborhood Services, 70 Tapley Street and the City's Community Development website.

A legal notice about this review period including the availability of the plan, and the date of the public hearing for the DRAFT Plan, was published in the Republican on March 28, 2014 in English and Spanish. In order to publicize the public hearing, the City mailed a flyer in English and Spanish to the individuals and organizations listed on the Office of Community Developments mailing list, printed an advertisement in the Neighborhoods Plus section of the Republican on April 16, 2014 and in the Spanish paper, LaVoz, on April 18, 2014. The City posted the notifications on the City's Community Development website.

## **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Minutes of public hearings, as well as copies of written comments received, are included in the document; AD-26-Administration, Attachments Citizen Participation Comments.

Hearing and written comments concerned the following: need for increased services in distressed neighborhoods (police, lighting, response to illegal dumping, sidewalk repair); concerns regarding absentee landlords; and request for increased community engagement in the planning process. There were several requests for activities to be funded: historic preservation/rehabilitation; building rehabilitation for non-profit entities; neighborhood councils; a homeownership incentive program for City teachers; a leadership program for residents; and a market study for use of large mansion

properties. Residents also used the hearings as an opportunity to ask questions about various city programs and projects.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

Comments requesting funds for specific activities that were not accepted, and the reasons they were not accepted, are as follows:

1. While the City has included funding for building renovation for non-profit entities in this year's plan, limited resources have not enabled the City to fund the two specific projects commented on (CHD and Stone Soul) this year; these projects may be funded in a later year, depending on funding amounts and competing priorities.
2. The City is not funding a specific homeownership incentive program for teachers, because the broader homeowner incentive programs already include teachers. Instead, the City will explore better marketing of existing programs to teachers.
3. While the City is not using funds in this Annual Plan for leadership training for residents, the City will provide leadership training to South End residents as part of its Byrne initiative over the next two and a half years.
4. The City is not funding a study this year that is specific to mansion homes, because it is seeking to engage a broader residential market study as part of its work responding to vacant and abandoned property.

## **7. Summary**

In FY 2014-2015, the City of Springfield will receive approximately \$3,656,997.00 in federal Community Development Block Grant (CDBG) and \$1,134,415.00 in the HOME Investment Partnerships Program funding. The City will also receive \$305,439.00 in Emergency Solutions Grant (ESG) funds and \$454,581.00 in funds for Housing Opportunities for Persons with AIDS (HOPWA).

The Annual Action Plan describes how these funds will be used. A full listing of the projects to be funded in this fiscal year is provided within this Action Plan 2014-2015, AP-35 Projects.

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	SPRINGFIELD	Office of Community Development
HOPWA Administrator	SPRINGFIELD	Office of Housing
HOME Administrator	SPRINGFIELD	Office of Housing
ESG Administrator	SPRINGFIELD	Office of Housing

**Table 1 – Responsible Agencies**

**Narrative (optional)**

OPED is the lead agency responsible for administering the programs covered by the Consolidated Plan, and this Annual Action Plan. This Division is made up of the following departments: Community Development, Planning and Economic Development (OPED), Housing, Building, and Neighborhood Services. The Division administers funds provided to other City Departments to carry out the plan, which include Parks and Recreation, Public Works, Elder Affairs, and Health and Human Services. The Division also administers grant funding to various agencies and nonprofit organizations.

To create the Consolidated Plan, the City undertook an extensive outreach process and needs analysis. OPED and other City departments that implement community and economic development programs worked together to solicit input for the City of Springfield’s strategy. Outreach included consultations with residents, private industry and non-profit organizations, including Community Based Development Organizations (CBDOs). The consultation process included public hearings, meetings of key City boards and Commissions, community meetings sponsored by neighborhood-based organizations, and regularly held meetings of community-based organizations and human service providers. More specifically, in developing the plan the City consulted:

### *Housing Services, Homeless Services Providers*

RiverValley Counseling (HIV); New North Citizens Council (Anti-poverty); Law Consortium (HIV, Low-Income); YWCA (Victims of Domestic Violence); Mental Health Association (Mental health/Dual Diagnosis); Friends of The Homeless (Homeless); Mercy Hospital (Homeless); Springfield Partner's for Community Action (Anti-poverty); Open Pantry Community Services (Homeless); Massachusetts Justice Project (Low-Income); Square One (Low-Income); and Human Resources Unlimited (Mental Health).

### *Private Sector*

Chamber of Commerce; Springfield College; and the Regional Employment Board.

### *HOPWA Consultation*

City of Northampton; River Valley Counseling; HIV/AIDS Law Consortium; Mercy Hospital; New North Citizen's Council; Tapestry Health Systems; Cooley Dickinson Hospital

### *Social Services*

New North Citizens Council; Holyoke-Chicopee-Springfield Head Start, Inc.; The City of Springfield's Department of Adult Education; The Citywide Violence Prevention Task Force; The Mayor's Commission on Youth; The Mayor's Office of Elder Affairs; Greater Springfield Senior Services; Hungry Hill Senior Center; Pine Point Senior Center; Mason Square Senior Center; Catholic Charities; and Martin Luther King Jr. Family Services.

### *Health Services*

Mercy Medical Center; Baystate Medical Center; Partners for a Healthy Community; American Heart Society, Springfield Chapter; American Cancer Society, Springfield Chapter; Northern Education Services; New North Citizens Council; The Springfield Health Coalition; The Massachusetts Department of Public Health (which sends Springfield data extrapolated from its state wide health indices system); The Massachusetts Office of Emergency Preparedness; and The Executive Office of Health and Human Services.

### **Consolidated Plan Public Contact Information**

In the preparation of the Con Plan, 2015-2019, the City will undergo an extensive outreach process and needs analysis. An outside consultant will be hired through an RFP process to assist in the preparation of the Consolidated Plan, 2015-2019.

Cathy Buono, Director of Administration & Finance, Office of Community Development, can be reached at [cbuono@springfieldcityhall.com](mailto:cbuono@springfieldcityhall.com) for any questions regarding the Consolidated Plan, 2015-2019 or any other HUD related documents.



## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

The City of Springfield consults with many agencies in the City and region to understand local needs as it creates its Consolidated Plan. The City has been particularly active in creating a coordinated response to homelessness, and has a close working relationship with the Continuum of Care.

#### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

The City seeks to enhance coordination between public and private housing, health, and social service agencies through multi-disciplinary/multi-agency task forces and teams that focus on particular issues or neighborhoods. This includes participation in LiveWell Springfield, the Springfield Food Policy Council, the Springfield Adolescent Health Advisory Committee, the Mason Square Health Task Force, the North End C3 Initiative, PVPC Sustainable Communities Planning, the Financial Stability Network, the South End Revitalization Coalition, and the State Street Alliance. The City is an active participant and leader in cross-sector committees charged with advancing the goals of the Rebuild Springfield plan.

A particular focus for FY14-15 is coordination in the South End neighborhood, where planning for and increased coordination activity is supported by both a Choice Neighborhoods planning grant and Byrne Criminal Justice Initiative grant. This effort includes two public/subsidized landlords and multiple social service providers.

#### **Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The Springfield Office of Housing is the administrator for the Springfield-Chicopee-Holyoke-Westfield-Hampden County Continuum of Care and coordinates closely with the CoC in efforts to reduce homelessness. Springfield has a ten-year plan to end homelessness, "Homes Within Reach", and this plan provides guidance to both the CoC and to the City regarding efforts to end homelessness.

The City has focused efforts on the reduction of chronic homelessness through creation of permanent supportive housing. In addition to CoC resources, Springfield has also dedicated HOME funds, public housing resources, and general revenue toward permanent supportive housing for chronically homeless individuals and families. Both the CoC and the City coordinate closely with the VA-HUD VASH program and the SSVF program to ensure that veterans are promptly referred to appropriate housing

resources. The City coordinates with providers funded by the state to address family homelessness. In response to concerns that the CoC has limited understanding of youth homelessness, the City and CoC participated this year in the state of Massachusetts' first-ever state-wide homeless youth count. The CoC funds transitional housing units for homeless youth.

Springfield uses its ESG funds to support prevention and rapid rehousing.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City meets with the CoC each year to seek input on allocation of ESG funds. The CoC Performance and Outcomes Committee develops performance standards for ESG programs and evaluates ESG program outcomes.

The City of Springfield is the CoC's HMIS Lead. The City and the CoC work together to develop HMIS policies and procedures which must be approved by both the City and the CoC. The CoC has an HMIS Policies and Procedures manual, and the City has developed Privacy, Security, and Data Quality Plans which have been approved by the CoC.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**

1	<b>Agency/Group/Organization</b>	RIVER VALLEY COUNSELING CENTER
	<b>Agency/Group/Organization Type</b>	Housing Services-Persons with HIV/AIDS Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
2	<b>Agency/Group/Organization</b>	NEW NORTH CITIZENS COUNCIL
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Elderly Persons Services-Persons with HIV/AIDS Services-homeless Services-Employment Youth Services Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

3	<b>Agency/Group/Organization</b>	Center for Human Development
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Persons with HIV/AIDS Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children Non-Homeless Special Needs HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
4	<b>Agency/Group/Organization</b>	YWCA OF WESTERN MASSACHUSETTS
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Victims of Domestic Violence Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
5	<b>Agency/Group/Organization</b>	MENTAL HEALTH ASSOCIATION INC
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Persons with Disabilities Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homelessness Needs - Veterans Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
6	<b>Agency/Group/Organization</b>	Mercy Hospital
	<b>Agency/Group/Organization Type</b>	Services-Health Health Agency Major Employer
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
7	<b>Agency/Group/Organization</b>	SPRINGFIELD PARTNERS FOR COMMUNITY ACTION
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-homeless Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

8	<b>Agency/Group/Organization</b>	OPEN PANTRY COMMUNITY SERVICES
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Persons with Disabilities Services-homeless Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
9	<b>Agency/Group/Organization</b>	Springfield Housing Authority
	<b>Agency/Group/Organization Type</b>	PHA
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
10	<b>Agency/Group/Organization</b>	HUMAN RESOURCES UNLIMITED
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Persons with Disabilities Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

11	<b>Agency/Group/Organization</b>	CITY OF CHICOPEE
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Complete Consolidated Plan
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
12	<b>Agency/Group/Organization</b>	HOLYOKE
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Complete Consolidated Plan
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
13	<b>Agency/Group/Organization</b>	WESTFIELD
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Complete Consolidated Plan
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
14	<b>Agency/Group/Organization</b>	WEST SPRINGFIELD
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Complete Consolidated Plan
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

15	<b>Agency/Group/Organization</b>	MASSACHUSETTS DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT
	<b>Agency/Group/Organization Type</b>	Housing Other government - State
	<b>What section of the Plan was addressed by Consultation?</b>	Complete Consolidated Plan
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
16	<b>Agency/Group/Organization</b>	Massachusetts Fair Housing Center
	<b>Agency/Group/Organization Type</b>	Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Analysis of Impediments to Fair Housing
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
17	<b>Agency/Group/Organization</b>	5A
	<b>Agency/Group/Organization Type</b>	YOUTH SERVICES Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
18	<b>Agency/Group/Organization</b>	BLACK MEN OF GREATER SPRINGFIELD
	<b>Agency/Group/Organization Type</b>	Youth Services Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service



	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
19	<b>Agency/Group/Organization</b>	CRIMINAL JUSTICE ORGANIZATION OF HAMPDEN COUNTY
	<b>Agency/Group/Organization Type</b>	Services-Victims of Domestic Violence Services - Victims Case Management Services Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
20	<b>Agency/Group/Organization</b>	PARENTS & FRIENDS OF STAR
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
21	<b>Agency/Group/Organization</b>	THE GRAY HOUSE
	<b>Agency/Group/Organization Type</b>	Services-Education ESOL Services Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

22	<b>Agency/Group/Organization</b>	GREATER NEW LIFE CHRISTIAN CENTER
	<b>Agency/Group/Organization Type</b>	Services-Victims of Domestic Violence Services-Health Victims of Substance Abuse Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
23	<b>Agency/Group/Organization</b>	HUNGRY HILL SENIOR CENTER
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons Services-Health Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Elderly Services
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
24	<b>Agency/Group/Organization</b>	MARTIN LUTHER KING FAMILY SERVICES
	<b>Agency/Group/Organization Type</b>	Services-Children Youth Services Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

25	<b>Agency/Group/Organization</b>	CITIZENS FOR A CLEAN SPRINGFIELD, DBA KEEP SPRINGFIELD BEAUTIFUL
	<b>Agency/Group/Organization Type</b>	Other government - Local Clean Up-City wide Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Code Enforcement
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
26	<b>Agency/Group/Organization</b>	CITY OF SPRINGFIELD, PARK DEPARTMENT
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education Youth Services Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
27	<b>Agency/Group/Organization</b>	PINE POINT SENIOR CENTER
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons Services-Health Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

28	<b>Agency/Group/Organization</b>	REBUILDING TOGETHER
	<b>Agency/Group/Organization Type</b>	Housing Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Rehab
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
29	<b>Agency/Group/Organization</b>	RUSSIAN COMMUNITY ASSOCIATION
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Elderly Persons Services-Health Services-Education Services-Employment Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Services
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
30	<b>Agency/Group/Organization</b>	SALVATION ARMY
	<b>Agency/Group/Organization Type</b>	Services-Education Youth Services
	<b>What section of the Plan was addressed by Consultation?</b>	Public Services
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

31	<b>Agency/Group/Organization</b>	South End Community Center
	<b>Agency/Group/Organization Type</b>	Services-Children Youth Services Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Services
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
32	<b>Agency/Group/Organization</b>	SPRINGFIELD BOYS & GIRLS CLUB
	<b>Agency/Group/Organization Type</b>	Services-Children Youth Services Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
33	<b>Agency/Group/Organization</b>	Boys & Girls Club Family Center
	<b>Agency/Group/Organization Type</b>	Services-Children Youth Services Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

34	<b>Agency/Group/Organization</b>	SPRINGFIELD COLLEGE
	<b>Agency/Group/Organization Type</b>	Services-Education Youth Services Private Sector Banking / Financing
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
35	<b>Agency/Group/Organization</b>	URBAN LEAGUE OF SPRINGFIELD
	<b>Agency/Group/Organization Type</b>	Services-Education Youth Services Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
36	<b>Agency/Group/Organization</b>	SQUARE ONE
	<b>Agency/Group/Organization Type</b>	Services-Children Services-homeless Services-Education Services-Employment Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

37	<b>Agency/Group/Organization</b>	SPRINGFIELD VIETNAMESE AMERICAN CIVIC ASSOCIATION
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Elderly Persons Services-homeless Services-Employment Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
38	<b>Agency/Group/Organization</b>	YWCA OF WESTERN MASSACHUSETTS
	<b>Agency/Group/Organization Type</b>	Services-Education Services-Employment Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

Table 2 – Agencies, groups, organizations who participated

**Identify any Agency Types not consulted and provide rationale for not consulting**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	City of Springfield Office of Housing	Create permanent supportive housing for chronically homeless persons. Prioritize and fund rapid rehousing and prevention activities.
Ten-Year Plan to End Chronic Homelessness	City of Springfield Office of Housing	Create permanent supportive housing for chronically homeless persons. Prioritize and fund rapid rehousing and prevention activities.

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**



## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The City's Participation Plan is designed to encourage citizens to participate in the development of the Consolidated Plan, Annual Action Plan, substantial amendments to the Consolidated Plan and Performance Reports, CAPER. As described in the plan, the City encourages the input of low moderate income residents by (1) outreach to the public through mailings, (2) conducting a series of public hearings at various stages of the planning process, (3) creating a system to accept and respond to written comments from the citizens.

To ensure participation among low/moderate income residents the public hearings are held in areas where funds are mostly to be spent and to public housing residents.

The City makes information available and accessible to all interested parties. At a minimum, the City provides information concerning proposed activities, including amount of assistance, range of activities to be undertaken and the amount that will benefit low/moderate income persons. All information is provided in English and Spanish.

The City relied on input received from the public in establishing its priorities and goals.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Minorities Non-English Speaking - Specify other language: Hispanic Persons with disabilities Residents of Public and Assisted Housing City of Springfield, MA residents	The Office of Community Development used the Republican and the Spanish newspaper, LaVoz to advertise for public hearings, RFP release and the availability of the DRAFT Action Plan. The notices were published on December 30, 2013, January 8, 2014, January 10, 2014, April 4, 2014, April 16 and April 18, 2014.	The legal notice did not require public comments.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Mailing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Hispanic</p> <p>Persons with disabilities</p> <p>Residents of Public and Assisted Housing</p> <p>City of Springfield, MA residents</p>	<p>The OCD has an extensive mailing list. The list includes residents of the City of Springfield, neighborhood councils, City Councilors, businesses and public service agencies. Flyers are sent with dates of public hearings, the release of any RFP's and when the DRAFT Action Plan will be available for public comment/review.</p>	<p>A request for more extensive community engagement. Requests from 2 non-profit entities seeking rehabilitation funds for their buildings. Support for funding historic preservation/rehabilitation. Request for improvements and increased police presence on Quincy Street, and for a sidewalk on Pomona Street. Request for making tax receipt information public and for enabling residents to vote on the City budget.</p>	<p>Due to limited resources, the City was unable to fund the requests for rehabilitation funds from non-profit agencies this year. The City has forwarded requests regarding Quincy and Pomona Streets to relevant City departments to evaluate in determining budget priorities. The comments regarding the City's amounts of tax revenue and spending of those funds are not related to this Action Plan, but to the general City budget.</p>	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Hispanic</p> <p>Persons with disabilities</p> <p>Residents of Public and Assisted Housing</p> <p>low income City of Springfield residents</p>	<p>The City held a public hearing at Springfield City Hall on Feb. 11, 2014 to obtain citizen input for preparation of the 2014-2015 Annual Action Plan. Three people attended. Spanish translation was available.</p>	<p>Questions regarding the new Senior Center (funded by FEMA) and the RFP process for CDBG-funded public service projects. Need to address Far Housing. Funds for citizen councils. Concerns about group homes--poorly run, too many of them; recommendation that City fund study of potential market for large vacant homes. Suggestion for funding leadership training for residents.</p>	<p>The City has not funded a study of the market for large vacant homes this fiscal year because the City is working to conduct a broader market study at this time.</p>	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
5	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Hispanic</p> <p>Persons with disabilities</p> <p>Residents of Public and Assisted Housing</p> <p>All City of Springfield, MA residents</p>	<p>A public hearing was held to obtain citizens comments on the DRAFT Annual Action Plan, 2014-2015. The public hearing was held at City Hall, 36 Court Street, Monday, April 28, 2014 with one person in attendance.</p>	<p>One resident attended and requested additional lighting on Quincy Street.</p>		

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources – 91.220(c) (1, 2)

#### Introduction

The City of Springfield will use federal, state and local resources to address the needs identified in this plan.

#### Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	3,656,997	175,000	400,000	4,231,997	0	The City of Springfield will use funds to improve the physical environment of the City and provide support and increased opportunities for low-income residents of Springfield.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,134,415	10,000	525,000	1,669,415	0	The City of Springfield will use funding for TBRA, homebuyer assistance, new construction of single family homes and multifamily rental rehab.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	454,581	0	10,000	464,581	0	The City of springfield administers the HOPWA program for the three county area of Hampden, Hampshire, and Franklin Counties. This grant is used to fund TBRA, STRMU, housing information and advocacy/legal services, and supportive services.



Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	305,439	0	0	305,439	0	The City of Springfield will fund community non-profit organizations to assist individuals and families to rapidly regain housing after becoming homeless, for homelessness prevention, and to provide operating support for existing emergency shelters.

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

Sources of leveraged funds include:

Continuum of Care - \$2,133,420

Health Care for the Homeless - \$1,194,000

Byrne Grant - Department of Justice - \$1,000,000

Heartwap - \$550,000

FEMA - \$30,700,000 - South End Community Center \$8,000,000, ECOS Center 2,700,000, Blunt Park Senior Center 12,000,000, and Police Department Expansion \$8,000,000

Mass School Building Authority - \$43,147,142 - Brookings School \$27,900,000 and Mary Dryden School \$15,247,142

CDBG-DR - \$21,896,000

Mass Dot- \$272,700,000 - Main Street North End \$3,900,000, I-91 Reconstruction \$265,000,000, Boston Road Improvements \$1,300,000, and Sumner Harkness Reconstruction \$2,500,000

Chapter 90- \$3,600,000

City Bond Funds - \$6,830,000 - Boston Road Improvements \$6,000,000, Pine Point Library \$750,000, and Liberty Neighborhood Center \$80,000

State Funds - \$3,550,000- Pine Point Park \$250,000, Mary Troy Park \$300,000, Camp Star/Camp Angelina \$1,200,000, and Camp Wilder \$500,000, North Riverfront Park \$1,300,000

Union Station Project - Off Street Parking Grant \$7,700,000, MassDOT/FTA \$23,600,000, MassDOT \$7,807,191, FTA \$9,256,983 City Bond Funds \$2,200,222

Private Investment - Mercy Hospital Expansion \$20,000,000, Cottage Street Solar Farm \$13,600,000, Springfield Plaza Renovations \$4,000,000, and Hampden Inn \$5,000,000

Outing Park II - Developer Equity Cash \$1,054,413, Tax Credit Equity \$17,812,832, HOME(DHCD) \$550,000, AHT(DHCD) \$1,800,000, and MHP permanent loan funds \$1,975,000

Match for ESG is provided by the subrecipient agencies, which must state in the application for funds the proposed sources of match, and then

must verify the match after grant award. ESG administrative funds are matched by the City of Springfield using CDBG funds.

The HOME Program requires jurisdictions to provide 25% match for funds spent on affordable housing. The City of Springfield's match has been reduced by 100% due to the jurisdiction's fiscal distress pursuant to CPD Notice 2001-05. HOME has no match.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

Land owned by the City of Springfield will be used for production of affordable homeownership. This land includes vacant lots on the north side of Central Street and other vacant city-owned lots in the Six Corners and Old Hill neighborhoods.

**Discussion**

The City expects that the funds it commits in this plan will leverage additional funds and that increased funding will become available through competitive opportunities.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Direct Homebuyer Assistance	2014	2015	Affordable Housing	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Neighborhood Stabilization and Housing Goals	CDBG: \$100,000 HOME: \$250,000	Direct Financial Assistance to Homebuyers: 83 Households Assisted
2	Rehab existing Multi-family rental housing	2014	2015	Affordable Housing	NRSA 2: SOUTH END Local Target Area	Neighborhood Stabilization and Housing Goals	CDBG: \$30,000 HOME: \$683,310	Rental units rehabilitated: 13 Household Housing Unit
3	Redevelop Blighted Properties	2014	2015	Rehab Blighted Properties	NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Neighborhood Stabilization and Housing Goals	CDBG: \$150,000	Other: 3 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Homeowner Repairs	2014	2015	Affordable Housing	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Neighborhood Stabilization and Housing Goals	CDBG: \$405,000	Homeowner Housing Rehabilitated: 20 Household Housing Unit
5	HEARTWAP	2014	2015	Affordable Housing	Local Target Area	Neighborhood Stabilization and Housing Goals	CDBG: \$175,000	Homeowner Housing Rehabilitated: 15 Household Housing Unit
6	Supportive housing - Tenant-Based Rental Assistance	2014	2015	Homeless Non-Homeless Special Needs	Local Target Area	Special Needs	HOME: \$300,000	Tenant-based rental assistance / Rapid Rehousing: 50 Households Assisted
7	HOPWA	2014	2015	Non-Homeless Special Needs	Local Target Area	Neighborhood Stabilization and Housing Goals	HOPWA: \$464,581	Housing for People with HIV/AIDS added: 95 Household Housing Unit
8	Homelessness Prevention and Rapid Rehousing (ESG)	2014	2015	Homeless	Local Target Area	Special Needs	ESG: \$152,719	Homelessness Prevention: 120 Persons Assisted
9	Homeless Emergency shelter (ESG)	2014	2015	Homeless	Local Target Area	Neighborhood Stabilization and Housing Goals	ESG: \$152,720	Homeless Person Overnight Shelter: 9145 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
10	Code Enforcement	2014	2015	Code Enforcement	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Neighborhood Stabilization and Housing Goals	CDBG: \$40,000	Other: 10000 Other
11	Clearance & Demolition	2014	2015	Non-Housing Community Development	Local Target Area	Neighborhood Stabilization and Housing Goals	CDBG: \$764,359	Other: 16 Other
12	Acquisition/Disposition of Tax Title Property	2014	2015	Affordable Housing	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Neighborhood Stabilization and Housing Goals	CDBG: \$20,638	Other: 75 Other
13	Graffiti Removal	2014	2015	Non-Housing Community Development	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Community Development Goals	CDBG: \$30,000	Housing Code Enforcement/Foreclosed Property Care: 25 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
14	Street Improvements	2014	2015	Non-Housing Community Development	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Community Development Goals	CDBG: \$425,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 15000 Persons Assisted
15	Parks, Recreational Facilities	2014	2015	Public Facilities	Local Target Area	Community Development Goals	CDBG: \$400,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2300 Persons Assisted
16	Organization Capacity	2014	2015	Non-Housing Community Development	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Community Development Goals	CDBG: \$30,000	Other: 14 Other
17	Public Service	2014	2015	Public Service-General	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Community Development Goals	CDBG: \$193,500	Public service activities other than Low/Moderate Income Housing Benefit: 453 Persons Assisted Homelessness Prevention: 1000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
18	Youth Services	2014	2015	Youth Services	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Community Development Goals	CDBG: \$324,500	Public service activities other than Low/Moderate Income Housing Benefit: 1590 Persons Assisted
19	Senior Services	2014	2015	Senior Services	Local Target Area	Community Development Goals	CDBG: \$10,000	Public service activities other than Low/Moderate Income Housing Benefit: 120 Persons Assisted
20	Disabled Services	2014	2015	Handicap Services	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Community Development Goals	CDBG: \$85,000	Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted
21	Fair Housing	2014	2015	Fair Housing	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Community Development Goals	CDBG: \$7,000	Public service activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted



Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
22	Substance Abuse	2014	2015	Substance Abuse	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE Local Target Area	Community Development Goals	CDBG: \$33,000	Public service activities other than Low/Moderate Income Housing Benefit: 215 Persons Assisted
23	Child Care Services	2014	2015	Child Care Services	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area	Community Development Goals	CDBG: \$10,000	Public service activities other than Low/Moderate Income Housing Benefit: 5 Persons Assisted
24	Employment Training	2014	2015	Public Service-job training	NRSA 2: SOUTH END Local Target Area	Community Development Goals	CDBG: \$23,000	Public service activities other than Low/Moderate Income Housing Benefit: 35 Persons Assisted
25	Financial Assistance to For Profits	2014	2015	Non-Housing Community Development	Local Target Area	Economic Development Goals	CDBG: \$200,000	Jobs created/retained: 6 Jobs
26	Financial Assistance to Non-profits	2013	2014	Non-Housing Community Development	Local Target Area	Community Development Goals	CDBG: \$50,000	Other: 1 Other

Table 6 – Goals Summary<TYPE=[text] REPORT\_GUID=[9B4786E64DDAC839A8E119B13CB7DB46]>

### Goal Descriptions

1	Goal Name	Direct Homebuyer Assistance
	Goal Description	

2	<b>Goal Name</b>	Rehab existing Multi-family rental housing
	<b>Goal Description</b>	
3	<b>Goal Name</b>	Redevelop Blighted Properties
	<b>Goal Description</b>	
4	<b>Goal Name</b>	Homeowner Repairs
	<b>Goal Description</b>	
5	<b>Goal Name</b>	HEARTWAP
	<b>Goal Description</b>	
6	<b>Goal Name</b>	Supportive housing -Tenant-Based Rental Assistance
	<b>Goal Description</b>	
7	<b>Goal Name</b>	HOPWA
	<b>Goal Description</b>	
8	<b>Goal Name</b>	Homelessness Prevention and Rapid Rehousing (ESG)
	<b>Goal Description</b>	
9	<b>Goal Name</b>	Homeless Emergency shelter (ESG)
	<b>Goal Description</b>	
10	<b>Goal Name</b>	Code Enforcement
	<b>Goal Description</b>	

11	<b>Goal Name</b>	Clearance & Demolition
	<b>Goal Description</b>	
12	<b>Goal Name</b>	Acquisition/Disposition of Tax Title Property
	<b>Goal Description</b>	
13	<b>Goal Name</b>	Graffiti Removal
	<b>Goal Description</b>	
14	<b>Goal Name</b>	Street Improvements
	<b>Goal Description</b>	
15	<b>Goal Name</b>	Parks, Recreational Facilities
	<b>Goal Description</b>	
16	<b>Goal Name</b>	Organization Capacity
	<b>Goal Description</b>	
17	<b>Goal Name</b>	Public Service
	<b>Goal Description</b>	
18	<b>Goal Name</b>	Youth Services
	<b>Goal Description</b>	
19	<b>Goal Name</b>	Senior Services
	<b>Goal Description</b>	
20	<b>Goal Name</b>	Disabled Services
	<b>Goal Description</b>	

21	<b>Goal Name</b>	Fair Housing
	<b>Goal Description</b>	
22	<b>Goal Name</b>	Substance Abuse
	<b>Goal Description</b>	
23	<b>Goal Name</b>	Child Care Services
	<b>Goal Description</b>	
24	<b>Goal Name</b>	Employment Training
	<b>Goal Description</b>	
25	<b>Goal Name</b>	Financial Assistance to For Profits
	<b>Goal Description</b>	
26	<b>Goal Name</b>	Financial Assistance to Non-profits
	<b>Goal Description</b>	

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):**

Extremely low-income: 357

Low-income: 20

Moderate-income: 130

## AP-35 Projects – 91.220(d)

### Introduction

In 2014-2015, the City of Springfield will receive approximately \$3,656,997.00 in federal Community Development Block Grant (CDBG) and \$1,134,415.00 in the HOME Investment Partnerships Program (HOME) funding. The City will also receive \$305,439.00 in Emergency Solutions Grant (ESG) funds and \$454,581.00 in Housing Opportunities for persons with AIDS (HOPWA).

The Annual Action Plan describes how these funds will be used. A listing of the the projects to be funded in this fiscal year is provided within this Action Plan, AP-35 Projects.

#	Project Name
1	CDBG Planning & Administration
2	Rehabilitation of Multi-Family Housing
3	Existing Homeowner Rehabilitation
4	HEARTWAP Program
5	First Time Homebuyer Program
6	Historic Restoration-Rehab Blight
7	Clearance & Demolition Program
8	Code Enforcement
9	Neighborhood Capacity Building
10	Graffiti Program
11	HOME Planning and Administration
12	Project Based Homeownership- NON-CHDO
13	Project Based Homeownership- CHDO
14	Tenant Based Rental Assistance (TBRA)
15	HOPWA Administration-City of Springfield
16	HOPWA Project Sponsor Administration
17	HOPWA
18	5A
19	WEB Dubois Academy
20	ScoutReach Financial Aid
21	Intensive In-Home Case Management
22	Teen Prevention Peer Educating
23	Camp Star/Camp Angelina
24	Community Education Support
25	New Life Center for Recovery
26	Senior Center-Hungry Hill
27	Youth & Young Adult Development
28	Fair Housing

#	Project Name
29	Annie's House
30	Open Pool Program
31	Summer Enrichment Program
32	Senior Center-Pine Point
33	Pathway to Employment
34	Bridging the Gap
35	Summer Activities
36	Boys and Girls Club - Indian Orchard Unit
37	Youth Swim & Safety
38	Teens in Transition
39	PRIDE Literacy Awards
40	Digital Connectors
41	Career Development
42	Access Funds
43	Family Empowerment (FEP)
44	HOME
45	YWCA YouthBuild
46	ESOL/GED
47	Academic Achievers & Summer in the City
48	Homeless Program
49	TRACKS Program
50	Recovery Program
51	Acquisition/Disposition Program
52	Public Infrastructure-Streets/Sidewalks/Design
53	Park Reconstruction
54	Business Support Program
55	Worthington Street Shelter
56	Emergency Solutions Grant
57	Public Facilities - Rehabilitation

**Table 7 – Project Information**

## **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The City's FY10-14 Consolidated Plan used data, stakeholder input and citizen participation to establish 5-year priorities for funding. That plan set forth four major guiding principles, and goals and strategies that follow those principles:

- **Neighborhood Improvement.** Pursue opportunities for preservation, development and improvements that create healthy, stable neighborhoods.
- **Strategic Investment.** Pursue opportunities for planning, leveraging, utilizing and expanding resources at all levels.
- **Asset Building.** Pursue opportunities for wealth creation at all levels.
- **Household Stability.** Pursue opportunities to support Springfield residents to reach their full potential.

The City prioritizes certain neighborhoods, called Neighborhood Revitalization Strategy Areas (NRSAs), for federal funding. These are distressed, high-poverty, low-opportunity areas, and the City's strategy in these areas is to focus federal funds in a concentrated effort to improve these neighborhoods. The City's NRSAs are: the North End, the South End, and Old Hill/Six Corners.

In 2011, the City of Springfield was hit by an EFS 3 tornado, which caused extensive damage in a corridor that cuts across the middle of the City. The City's continuing need to respond to this damage has caused some adjustments in funding priorities, which are reflected in this annual plan. The City will prioritize tornado-impacted neighborhoods, particularly the impacted neighborhoods located within the City's Neighborhood Revitalization Strategy Areas (NRSAs). City redevelopment activities in FY 2014-2015 will also be impacted by the allocation of CDBG-DR funds. The City has prepared the Disaster Recovery partial Action Plan A for disaster recovery allocations. The DR Action Plan specifically describes use of the DR funds.

Obstacles to addressing underserved needs include:

- lack of resources;
- restrictions placed on available funding sources (most significantly, restrictions on the use of CDBG funds make it difficult for the City to use these funds more broadly for job creation and job training);
- the difficulty in addressing community problems which are regionally based; and
- the need to have high quality data and analysis of the City's challenges and opportunities.

## Projects

### AP-38 Projects Summary

#### Project Summary Information

<b>1</b>	<b>Project Name</b>	CDBG Planning & Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	CDBG: \$766,000
	<b>Description</b>	Funding for the planning and execution of the CDBG program; including general management and oversight, fiscal management and compliance.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	N/A
<b>2</b>	<b>Project Name</b>	Rehabilitation of Multi-Family Housing
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Rehab existing Multi-family rental housing



	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing Goals
	<b>Funding</b>	CDBG: \$30,000 HOME: \$683,310
	<b>Description</b>	The Springfield Office of Housing will provide funding to preserve and/or rehabilitate affordable multi-family rental housing. Funds will be loaned to for-profit or non-profit developers.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	11 Housing Units-affordable rental housing
	<b>Location Description</b>	
	<b>Planned Activities</b>	Rehabilitation of affordable multi-family housing.
<b>3</b>	<b>Project Name</b>	Existing Homeowner Rehabilitation
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Homeowner Repairs
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing Goals
	<b>Funding</b>	CDBG: \$415,000

	<b>Description</b>	1. The Office of Housing will operate a Homeowner Emergency Repair Program, which will offer 0% deferred interest loans to income-eligible homeowners to complete emergency repairs or modifications to accommodate mobility limitations. Funding is for the rehabilitation loans and program costs related to operating the program.2. ReBuilding Together will provide rehab services and preserve homes and revitalize neighborhoods to assure a safe environment and good quality of life to low income residents primarily who reside in the NRSA neighborhood-Six Corners. ReBuilding will complete critical repairs, modifications and rehab to homes owned by low income residents. The program will benefit residents specifically in Old Hill.3. Develop Springfield, through its Curb Appeal Program, will offer small grants up to \$5000 to residential property owners in targeted zones within the Six Corners and Old Hill Neighborhoods that have been heavily impacted by the 2011 tornado as well as vacancy and blight. Improvements to the exterior appearance of residential properties funded through this program will be visible from the street and may include but are not limited to; porch and stair repairs, painting, landscaping, fence removal or replacement, walkway improvements, residing and window replacements. For owner occupied properties, no grant match will be required; for properties that are not owner occupied a 25% match will be required.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	23 Housing Units-low income households
	<b>Location Description</b>	Springfield, MA- income eligible households; NRSA-Six Corners
	<b>Planned Activities</b>	Rehabilitation of 23 housing units
4	<b>Project Name</b>	HEARTWAP Program

	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	HEARTWAP
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing Goals
	<b>Funding</b>	CDBG: \$175,000
	<b>Description</b>	The Office of Housing will provide staff to operate a state funded heating system repair and replacement program for income eligible households. Some funding will be set aside to pay for direct costs that exceed the programmatic limits for system repairs and replacement.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	350 Housing Units
	<b>Location Description</b>	Springfield, MA
	<b>Planned Activities</b>	Energy efficient improvements
5	<b>Project Name</b>	First Time Homebuyer Program
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Direct Homebuyer Assistance
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing Goals

	<b>Funding</b>	CDBG: \$100,000 HOME: \$250,000
	<b>Description</b>	The Office of Housing operates a first time homebuyers program which provide downpayment and closing cost funds to eligible households purchasing a home in Springfield at the time of closing. Funding includes individual homebuyer assistance and program costs related to the First Time Homebuyer Program.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	83
	<b>Location Description</b>	Income Eligible households in Springfield, MA
	<b>Planned Activities</b>	FTHB activities; homeowner incentives and emergency repair
<b>6</b>	<b>Project Name</b>	Historic Restoration-Rehab Blight
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Redevelop Blighted Properties
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing Goals
	<b>Funding</b>	CDBG: \$150,000
	<b>Description</b>	The Office of Planning and Economic Development (OPED) will work in conjunction with the Office of Housing in looking for funding to historic renovation of City-owned properties in local or national historic districts. Chosen properties will be made available by RFP, where proposers will bid for both the property and the rehabilitation funds. Funding will be used for the elimination of blight on the exterior of the property.
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	3 historic properties
	<b>Location Description</b>	CDBG eligible properties in Springfield, MA- City's local or national registered historic districts.
	<b>Planned Activities</b>	Renovation of historic properties.
<b>7</b>	<b>Project Name</b>	Clearance & Demolition Program
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Clearance & Demolition
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$714,359
	<b>Description</b>	1. The Office of Housing will use funds to demolish vacant/abandoned properties located within the CDBG target areas. Funding will include program costs associated with clearance and demolition as well as environmental and demolition costs.2. The City will use funds for repayment of bond funds used to pay for previous building demolition in CDBG target areas.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	16
	<b>Location Description</b>	CDBG Target areas in City of Springfield, MA
	<b>Planned Activities</b>	Clearance and demolition of blighted properties and debt payment of city demolition bond.

8	<b>Project Name</b>	Code Enforcement
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Code Enforcement
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	1. The Code Enforcement Department will conduct proactive street sweeps on Saturdays, on a house-to-house, street-to-street basis, in CDBG target neighborhoods, with a particular emphasis on the NRSA's. 2. Keep Springfield Beautiful will complete an annual litter index and operate a volunteer City clean up.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The program will benefit approximately 10,000 low income persons located within the CDBG Target areas and the NRSA neighborhoods.
	<b>Location Description</b>	Eligible CDBG Target areas and NRSA neighborhoods.
<b>Planned Activities</b>	Saturday street sweeps; City litter index and support for the volunteer Keep Springfield Beautiful clean up.	
9	<b>Project Name</b>	Neighborhood Capacity Building
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Organization Capacity

	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$30,000
	<b>Description</b>	Funds will be allocated for staffing costs associated with building capacity within existing neighborhood organizations to undertake neighborhood revitalization projects.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	14 neighborhood Organizations will benefit from this activity
	<b>Location Description</b>	CDBG Target areas in Springfield, MA and NRSA neighborhoods
	<b>Planned Activities</b>	Build capacity in the neighborhoods
<b>10</b>	<b>Project Name</b>	Graffiti Program
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Graffiti Removal
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$30,000
	<b>Description</b>	The Office of Housing will operate a program to remove graffiti from privately-owned buildings; CDBG funds will pay program costs.
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 privately-owned Buildings will benefit from this activity.
	<b>Location Description</b>	CDBG eligible target areas in Springfield, MA
	<b>Planned Activities</b>	Removal of graffiti from privately owned buildings
<b>11</b>	<b>Project Name</b>	HOME Planning and Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	HOME: \$114,440
	<b>Description</b>	The Office of Housing will use these funds for planning and execution of the HOME Program including general management and oversight of the problem.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	N/A
<b>12</b>	<b>Project Name</b>	Project Based Homeownership- NON-CHDO
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Redevelop Blighted Properties



	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing Goals
	<b>Funding</b>	HOME: \$150,000
	<b>Description</b>	Funds for NON-CHDO developers to acquire and rehabilitate and/or construct housing for resale to income eligible households.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	1 Households will benefit from this activity
	<b>Location Description</b>	CDBG eligible target neighborhoods
	<b>Planned Activities</b>	Developers will acquire and construct or rehabilitate housing for resale.
13	<b>Project Name</b>	Project Based Homeownership- CHDO
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Redevelop Blighted Properties
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing Goals
	<b>Funding</b>	HOME: \$171,665
	<b>Description</b>	Funds for Community Housing Development Organizations (CHDOs) to acquire and rehabilitate and/or construct housing for sale to income-eligible households.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	1 Unit
	<b>Location Description</b>	Springfield, MA

	<b>Planned Activities</b>	Funds for CHDOs to acquire and rehabilitate or construct housing.
<b>14</b>	<b>Project Name</b>	Tenant Based Rental Assistance (TBRA)
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Supportive housing -Tenant-Based Rental Assistance
	<b>Needs Addressed</b>	Special Needs
	<b>Funding</b>	HOME: \$300,000
	<b>Description</b>	Rental assistance will be provided to special needs households. Ongoing rental assistance is provided to as many as 50 households linking housing subsidies with supportive services for chronically homeless individuals. One time security deposit assistance is being provided to assist them in moving from homelessness into stable housing.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 households
	<b>Location Description</b>	City of Springfield
	<b>Planned Activities</b>	Rental assistance and security deposit assistance.
<b>15</b>	<b>Project Name</b>	HOPWA Administration-City of Springfield
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	HOPWA
	<b>Needs Addressed</b>	Special Needs
	<b>Funding</b>	HOPWA: \$13,637

	<b>Description</b>	The Office of Housing will undertake planning and execution of the HOPWA Program, including general management and oversight.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	N/A
<b>16</b>	<b>Project Name</b>	HOPWA Project Sponsor Administration
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	HOPWA
	<b>Needs Addressed</b>	Special Needs
	<b>Funding</b>	HOPWA: \$31,819
	<b>Description</b>	Administrative costs for the agencies providing the support services and assistance under the HOPWA grant.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	Eligible Metropolitan Statistical Area: Hampden, Hampshire and Franklin Counties
	<b>Planned Activities</b>	N/A
<b>17</b>	<b>Project Name</b>	HOPWA

	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	HOPWA
	<b>Needs Addressed</b>	Special Needs
	<b>Funding</b>	HOPWA: \$419,125
	<b>Description</b>	Funding to provide rental assistance, short-term subsidies and support services to households impacted by HIV/AIDS. Programs will be operated by human service providers in Eligible Metropolitan Statistical Area (EMSA): Hampden, Hampshire and Franklin counties.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	95 Housing Units
	<b>Location Description</b>	EMSA: Hampden, Hampshire and Franklin Counties
	<b>Planned Activities</b>	Rental assistance, short term subsidies and support services to households impacted by HIV/AIDS
<b>18</b>	<b>Project Name</b>	5A
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$6,000

	<b>Description</b>	5A will provide recreational activities as well as academic tutoring. Services are provided to youth ages 8-14, low income residents of Springfield. Tutoring will take place twice/week. The principal purposes of 5A are to provide opportunities for youth to participate in football and cheerleading activities; teach them and train in football; promote sportsmanship, develop leadership, character, tolerance, discipline and athletic ability and develop and nurture youth physical fitness and mental alertness-provide enjoyable recreational activity.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100 youths
	<b>Location Description</b>	CDBG target neighborhoods and NRSA Neighborhoods
	<b>Planned Activities</b>	The youths participate in recreation suburban football; other activities are cheerleading, basketball. The program also includes after-school tutoring for homework help. If a youth participates in the recreation program they can take advantage of the homework help. The tutors are volunteers from Springfield College and WNEC.
19	<b>Project Name</b>	WEB Dubois Academy
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	WEB academy services city youth on Saturdays during the academic year and Monday-Friday, 6 weeks during the summer. Youth are provided field trips, tutoring, college experiences, and summer camp.
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	30 youths
	<b>Location Description</b>	CDBG Target neighborhoods
	<b>Planned Activities</b>	Field trips, college experiences, summer camp experience, activities of tutoring
<b>20</b>	<b>Project Name</b>	ScoutReach Financial Aid
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$4,500
	<b>Description</b>	The ScoutReach Financial Aid Project will benefit 30 low income youth from Springfield, specifically in the South End, Six Corners and Brightwood Memorial Square neighborhoods. Financial Aid is given to low income families for camperships, memberships, books and uniforms.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	30 youths
	<b>Location Description</b>	CDBG Target neighborhoods and NRSA neighborhoods
	<b>Planned Activities</b>	Scholarships for summer camperships; including uniforms, books, and other boyscout related items.

<b>21</b>	<b>Project Name</b>	Intensive In-Home Case Management
	<b>Target Area</b>	NRSA 2: SOUTH END
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	The Hampden County Sheriffs Department will collaborate with Square One provide intensive in-home case management services to mothers upon their discharge from the Women's Correction Center. Square One will provide a social worker to 3 families to engage in bi-weekly in home case management services to exoffender mothers.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	3 families
	<b>Location Description</b>	CDBG target neighborhoods and NRSA Neighborhoods
	<b>Planned Activities</b>	In home case management services
<b>22</b>	<b>Project Name</b>	Teen Prevention Peer Educating
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$5,000

	<b>Description</b>	Dunbar will use the science-based curriculum Making Proud Choices. MPC Coordinator will train 3 outreach workers in teen pregnancy prevention. The educators will receive training in facilitation, leadership and planning and curriculum development on youth advocacy. These youth will facilitate sessions and work with 50-60 youth in the NRSA to educate them in the area of teen pregnancy. The program will begin in October 2014.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 youth
	<b>Location Description</b>	CDBG Target neighborhoods and NRSA neighborhoods
	<b>Planned Activities</b>	Community health outreach coordinator- MPC-curriculum and teen pregnancy prevention; teens will develop posters; peer educators will participate in all pregnancy prevention activities at Dunbar.
<b>23</b>	<b>Project Name</b>	Camp Star/Camp Angelina
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Disabled Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$85,000



	<b>Description</b>	Serve- 100 low income persons ages 3-21 with disabilities/special needs. Star Inc. will provide an 8 week summer camp experience for low income persons with/without special needs in Forest Park. The camp provides transportation, lunch and field trips to campers. The camp aims to increase socially responsible behaviors and physical fitness which are measured at beginning and end of camp session. The camp operates from July 1-August 8, 2014.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100 participants
	<b>Location Description</b>	CDBG target neighborhoods and NRSA neighborhoods
	<b>Planned Activities</b>	Provide social therapeutic activities and recreation during the summer for children/young adults with and without special needs; including physical disabilities, emotional problems, ADHD and learning problems.
<b>24</b>	<b>Project Name</b>	Community Education Support
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	The Community Education Support Program will provide adult basic education services to 120 low to moderate income adults age 18 and over who reside in Springfield. CESP offers English for Speakers of Other Languages services, basic skills (reading, writing and math) tutoring and beginner English conversation classes. The program begins in September. There is no fee for students enrolled. Students gain educational skills needed to survive and succeed. The benefits for literacy students include developing decoding skills, increasing sight word vocabulary and improving comprehension. In addition, many students increase their self-confidence and leadership skills.

	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	120 low income persons
	<b>Location Description</b>	22 Sheldon Street, Brightwood Memorial Square
	<b>Planned Activities</b>	GED/ESOL classes; reading, writing, math tutoring and beginner English conversation classes. Program runs from September-first week June. No classes are held month of December.
25	<b>Project Name</b>	New Life Center for Recovery
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Substance Abuse
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$8,000
	<b>Description</b>	GNL Recovery Center will provide services to clients for individual and group therapy, relapse prevention strategies, pastoral counseling, recovery coaching and peer mentoring to individuals who are recovering from substance abuse disorders or for those who are in recovery; short term housing and case management for 15 women in recovery. Clients will report and exhibit increased overall improvements in physical, emotional, psychological and spiritual health.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	15 low income women in recovery
	<b>Location Description</b>	CDBG target neighborhoods

	<b>Planned Activities</b>	Individual and group counseling to persons with substance abuse problems; offer safe, secure and drug free supportive housing to individuals in recovery; sober housing support; 14 bedroom sober living facility for women; counseling services.
26	<b>Project Name</b>	Senior Center-Hungry Hill
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	Hungry Hill Senior Center will provide recreational and social services to senior citizens residing in the Hungry Hill neighborhood. The Center will offer health screenings, foot care service, fitness programs, crafts, flu clinic. Information will be given to seniors on fuel assistance, food stamps and brown bag lunches, nutrition and field trips.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	60 seniors
	<b>Location Description</b>	CDBG target neighborhoods
	<b>Planned Activities</b>	Health screenings, foot care, field trips for seniors, speakers on nutrition, luncheons
27	<b>Project Name</b>	Youth & Young Adult Development
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$10,000

	<b>Description</b>	The Violence Prevention Program will adopt and implement an aggressive outreach model that will reduce violent crimes and homicide amongst youth. The outreaching model will identify the at risk, assess the level of risk and provide advocacy support to reduce risk. The program will operate a Safe Haven, Night Spot, refer fathers to MLK's Parent Support Program, organize community events and collaborate with 2-4 service organizations to provide community service, vocational training referrals, GED referrals and life skill development.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	200 youth and young adults
	<b>Location Description</b>	CDBG target neighborhood and NRSA neighborhoods
	<b>Planned Activities</b>	Community events, GED referrals and life skills development, vocational training, MLK Young Family Program; youths complete community service hours to avoid incarceration; youth leadership program and provide a safe environment for youth.
<b>28</b>	<b>Project Name</b>	Fair Housing
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Fair Housing
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$7,000
	<b>Description</b>	The Massachusetts Fair Housing Center (MFHC) will provide legal advocacy to residents of the City of Springfield, comprehensive fair housing education to potential victims of discrimination and homelessness; focusing on low-income, minority, recent immigrants, disabled persons and especially households with children. MFHC will conduct a minimum of 100 phone audit tests to test for housing discrimination based on linguistic profiling and take enforcement action as appropriate.

	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	200 low income persons
	<b>Location Description</b>	CDBG target neighborhoods
	<b>Planned Activities</b>	Fair housing activities; FTHB workshops, legal counsel for discrimination; phone audit tests
29	<b>Project Name</b>	Annie's House
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Annie's House provides transitional housing to low-income homeless women. The women who come to Annie's House present an array of diverse problems; including substance abuse, domestic violence, incarceration, mental illness and other health related issues. These women live in poverty and have a limited education. The program will provide supportive services, promote personal growth and healing while focusing on education and employment training.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	10 low income women
	<b>Location Description</b>	20 Wilbraham Ave, CDBG target neighborhood

	<b>Planned Activities</b>	Case management, support groups, meals, parenting classes, life skills, permanent housing search, motivational workshops, employment skills, financial management, leadership training, substance abuse counseling.
<b>30</b>	<b>Project Name</b>	Open Pool Program
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$85,000
	<b>Description</b>	The Open Pool program will operate for 6 weeks July through August, 2014 at Gerena, Forest Park Outdoor Pool and Five Mile Pond, with the exception of Five Mile pond being open for a total of 9 weeks through September, 2014. The Program is free and open to all City of Springfield residents. The recreational swim program offers the participants the opportunity to participate in healthy, physical fitness activities. The program also provides summer employment opportunities for youth. The goal is for 25% of the pool users who are 17 and under to increase their physical activity as evidenced by their use of their pools/ponds five times or more.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	1000 low income youths
	<b>Location Description</b>	City pools located in CDBG target neighborhoods and NRSA neighborhoods- Brightwood/Memorial Square, Five Mile Pond
<b>Planned Activities</b>	Recreation; swimming; employment opportunities for youth-summer jobs	
<b>31</b>	<b>Project Name</b>	Summer Enrichment Program

	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$96,000
	<b>Description</b>	The City of Springfield Park Department will provide summer enrichment services to low income youths in the City. The program will be held at the following school locations: Bowles, Forest Park Middle School, Chestnut Middle, Duggan and ECHOS.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	200 low income youth
	<b>Location Description</b>	Schools located in the City of Springfield-
	<b>Planned Activities</b>	Funding will enable the Recreation Division to open and staff an enrichment program; offer an array of hands on educational enrichment and recreational activities designed to stem summer learning loss.
<b>32</b>	<b>Project Name</b>	Senior Center-Pine Point
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	The Pine Point Senior Center will provide area seniors, a safe and comfortable place to congregate with the purpose of social networking, recreation, education, health screenings, exercise, activities aimed at improving mental and physical function as well as their esteem.

	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	60 seniors
	<b>Location Description</b>	CDBG target neighborhood
	<b>Planned Activities</b>	Enhancing the quality of life for seniors-lunches served daily, speakers, socialization and or special events; foot care, BP checks, flu shots, installation of smoke detectors
<b>33</b>	<b>Project Name</b>	Pathway to Employment
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$7,000
	<b>Description</b>	Pathway to Employment program serves immigrants and refugees, providing ESOL classes and assisting with job preparation skills- resume writing, writing cover letters, interviewing, etc.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 low income Russian speaking persons
	<b>Location Description</b>	City Wide
	<b>Planned Activities</b>	Resume and cover letter writing, computer classes-job search on internet, interview preparation
<b>34</b>	<b>Project Name</b>	Bridging the Gap
	<b>Target Area</b>	Local Target Area



	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$16,000
	<b>Description</b>	Bridging the Gap works with the District Attorney's youth diversion program for first time offenders. The program provides services to 120 low mod income youths-first time offenders. Group sessions and workshops will take place as well as a community awareness curriculum. The program runs 52 weeks; Tuesday, Wednesday and Thursdays. Each participant is court ordered to complete a 12 week course.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	120 youths from low income households.
	<b>Location Description</b>	CDBG target neighborhoods
	<b>Planned Activities</b>	Life skills, counseling, youth diversion program, health education, educational assessments, computer training
<b>35</b>	<b>Project Name</b>	Summer Activities
	<b>Target Area</b>	NRSA 2: SOUTH END Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$25,000

	<b>Description</b>	Eight week summer program for youth ages 5-12 years. Each program is developed around a theme that the program is modeled around. Hasbro Summer Initiative program provides the Summer Activities with curriculums to help with the learning loss experienced during the summer months for children as well as their overall development.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	80 low income youths
	<b>Location Description</b>	CDBG target neighborhoods and NRSA- primarily South End
	<b>Planned Activities</b>	Literacy component, MCAS assistance, life skills, All Stars model
36	<b>Project Name</b>	Boys and Girls Club - Indian Orchard Unit
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$7,500
	<b>Description</b>	Operating as a satellite unit at the Indian Orchard Elementary School, Boys & Girls Club will provide services to 125 youth, ages 6-18 with a variety of recreational and educational activities. The program will focus during the summer on increasing physical activity through a variety of exercise as well as engaging in safe and positive behaviors for 30 youth. During the school year the program will provide 30 minutes of homework help daily for 20 youth.
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 low income youths
	<b>Location Description</b>	Program will take place at the Indian Orchard Elementary School.
	<b>Planned Activities</b>	After school activities-homework help; recreational activities and summer program
<b>37</b>	<b>Project Name</b>	Youth Swim & Safety
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$8,000
	<b>Description</b>	The Boys & Girls Club will provide opportunities to youth ages 6-18 years of age, the opportunity to increase their level of knowledge regarding swim safety as well as provide a safe, nurturing environment in which the youth can discover a passion for the water. Scholarships may be available for some of those unable to pay.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 low income youth
	<b>Location Description</b>	481 Carew Street; CDBG target neighborhood
	<b>Planned Activities</b>	Provide a safe, nurturing environment, practice safety; help guide children through new experiences in the water, create an aquatic confidence- the following classes will be offered: introduction class, intermediate class, advance class

<b>38</b>	<b>Project Name</b>	Teens in Transition
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	Boys & Girls Club Family Center will provide Teens in Transition Program to serve youth between 12-14 years old who are transitioning out of the afterschool program to another program geared towards socialized programming and services toward continued movement towards high school graduation, improved behavior and social schools and healthy lifestyle choices. The program will be held four days/week and transportation is provided
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 youth
	<b>Location Description</b>	CDBG target area
	<b>Planned Activities</b>	Homework help, evening program for teens that are transitioning out of afterschool programs.
<b>39</b>	<b>Project Name</b>	PRIDE Literacy Awards
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals

	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	Springfield College Men's Basketball team players will provide literacy and life skills education to 400 students in grades 1-3 in city schools. The team will go to assigned schools and read to classrooms during the month of January. They will also speak with the students, giving them reasons to read and talk to them about college. If the students read 5-10 books, they will receive small incentives for their reading. Participating students and teachers will be invited to a game on the college campus and an activity celebrating the students reading achievements. This year the schools will be Brightwood, DeBerry and Homer Street.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	400 low income youth in grades 1-3.
	<b>Location Description</b>	CDBG target neighborhoods and NRSA neighborhoods
	<b>Planned Activities</b>	The life skills theme focuses on the book "Rudy's Cap"; inspires the children to read, do well in school and respect themselves and others using positive lifeskills.
<b>40</b>	<b>Project Name</b>	Digital Connectors
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	Digital Connectors Program will provide support services and community service opportunities that build leadership qualities in youth and contribute to the improvement of academic and social skills in approximately 15 low income youth.
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	15 low income youth
	<b>Location Description</b>	CDBG target neighborhoods
	<b>Planned Activities</b>	Community service activities, college exploration
<b>41</b>	<b>Project Name</b>	Career Development
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Employment Training
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$8,000
	<b>Description</b>	Job training program for low income high school students to gain job readiness and professional experience linked to their vocational training in early education. These students will graduate from Putnam High School.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5
	<b>Location Description</b>	Putnam High School, State Street, Springfield, MA CDBG target neighborhood
	<b>Planned Activities</b>	Provide job experience and summer employment to high school students. The students will work at one of Square One's facilities.
<b>42</b>	<b>Project Name</b>	Access Funds

	<b>Target Area</b>	NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Child Care Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Minimum of 5 children will be enrolled in the program. Funds will be used to enable Square One to enroll 5 Springfield children, infants through grade 8, in early education programs, after school enrichment programs and summer enrichment programs. Access funds will be used to enroll the children that need the financial aid.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5 children from low income households will benefit; parents that have been recently released from prison
	<b>Location Description</b>	CDBG target neighborhoods and NRSA neighborhoods
	<b>Planned Activities</b>	Early childcare to children of recently released incarcerated mothers or children of incarcerated mothers.
<b>43</b>	<b>Project Name</b>	Family Empowerment (FEP)
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$6,500

	<b>Description</b>	July and August FEP will provide out of school activities, enrichment and literacy enhancement activities for low income Vietnamese children in grades 1-8. From Sept-June, FEP will provide after school homework and tutoring help to improve basic math and literacy skills, MCAS prep and cultural enrichment. FEP will also provide support to parents of these children to empower them to advocate and provide support for their children.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	65 youth
	<b>Location Description</b>	CDBG Target neighborhoods
	<b>Planned Activities</b>	Academic, social, cultural enrichment; literacy skills enhancement and leadership development
44	<b>Project Name</b>	HOME
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$6,500
	<b>Description</b>	VACA will provide housing counseling services to assist low income refugee persons that are homeless or at risk of becoming homeless to find adequate housing solutions or to overcome barriers to maintain stable and adequate housing. Year round comprehensive housing counseling program that seeks to prevent homelessness among Vietnamese and other Southwest Asian low income refugees.
	<b>Target Date</b>	6/30/2015



	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	60 low income refugee families
	<b>Location Description</b>	CDBG Target neighborhoods- Forest Park neighborhoods
	<b>Planned Activities</b>	Family focused and empowerment case management services, direct assistance to help find adequate housing, bilingual assistance, emergency housing, helping elderly to apply to elder housing apartments.
45	<b>Project Name</b>	YWCA YouthBuild
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Employment Training
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	The YWCA YouthBuild is 12-month training program that has been specifically designed to address four critical Springfield inner city problems-education, housing, jobs and leadership development; all of which directly impact high school drop outs between the ages of 17-24. The program provides both on-site construction work experience and GED academic and job skills training/placement. The program provides disenfranchised, primarily minority, young adults with education, employment and leadership skills, while expanding the supply of affordable housing by teaching these young adults to build and rehabilitate housing for low income and homeless persons. YouthBuild will build one unit of affordable housing for a low income family.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The program will benefit 30 low income persons

	<b>Location Description</b>	CDBG target neighborhoods
	<b>Planned Activities</b>	Build one house for low income eligible persons; GED classes; construction and job readiness
<b>46</b>	<b>Project Name</b>	ESOL/GED
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE Local Target Area
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	NNCC will provide English instruction to 40 adult learners. The program will support adult learners of low to moderate socioeconomic status in their efforts to gain greater proficiency in English. Improved efficiency in English will increase students access to opportunities and encourage greater involvement in their neighborhood and community. The students enrolled in the program will be at least 18 years of age and have low English proficiency and will have spoken another language other than English as their primary or first language.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40 low income persons
	<b>Location Description</b>	NRSA Neighborhood-Brightwood/ Memorial Square
	<b>Planned Activities</b>	GED preparation, increase students opportunities and encourage greater involvement in their neighborhood.
<b>47</b>	<b>Project Name</b>	Academic Achievers & Summer in the City

	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Youth will participate in academic and skill building activities as well as community service, special events, and field trips. Participants will learn how to work in projects that enhance their perception and understanding of how things work intricately.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 low income youths
	<b>Location Description</b>	NRSA neighborhood- Brightwood/ Memorial Square
	<b>Planned Activities</b>	Youth learn the importance of staying in school, academic importance, community involvement, education, community pride and college exploration.
<b>48</b>	<b>Project Name</b>	Homeless Program
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE Local Target Area
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$20,000

	<b>Description</b>	NNCC will provide essential housing supportive case management services; housing advocacy, support and follow up to homeless and at-risk of becoming homeless individuals. NNCC will provide bicultural/bilingual housing resource services and immediate crisis intervention.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	200 homeless persons or persons at risk of being homeless
	<b>Location Description</b>	NRSA Neighborhood Brightwood/Memorial Square
	<b>Planned Activities</b>	Case management, follow up with participants, housing assistance, application assistance-welfare, food stamps, health insurance; translation
49	<b>Project Name</b>	TRACKS Program
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE Local Target Area
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Training, Responsibility, Academics, Community Services, Knowledge, Support. The program targets at risk youth who are not engaged in other positive youth development activities. Serves teens ages 13-19. The program will take place at Gerena School.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 low income youths

	<b>Location Description</b>	NRSA Neighborhood-Brightwood/Memorial Square- Gerena School
	<b>Planned Activities</b>	Leadership development, conflict resolution, community service, college and career exploration, recreational opportunities
50	<b>Project Name</b>	Recovery Program
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE Local Target Area
	<b>Goals Supported</b>	Substance Abuse
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	NNCC will provide supportive services to individuals who are released from substance abuse programs and working towards maintaining their recovery. NNCC will provide prevention education trainings to individuals in recovery. Services are available during the evenings and weekends.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	200 low income persons
	<b>Location Description</b>	NRSA Neighborhood, Brightwood/Memorial Square
	<b>Planned Activities</b>	Recovery support services, non-clinical, culturally competent recovery support services; build relationships with clients.
51	<b>Project Name</b>	Acquisition/Disposition Program
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Acquisition/Disposition of Tax Title Property
	<b>Needs Addressed</b>	Community Development Goals

	<b>Funding</b>	CDBG: \$20,638
	<b>Description</b>	Funds to provide staff costs associated with the acquisition and disposition of properties. Program is designed to effect redevelopment.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	75 eligible properties
	<b>Location Description</b>	CDBG eligible properties
	<b>Planned Activities</b>	Acquire and dispose properties
52	<b>Project Name</b>	Public Infrastructure-Streets/Sidewalks/Design
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Street Improvements
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$425,000
	<b>Description</b>	Funding will be used for design to improve vehicular and pedestrian circulation, to prepare plan specifications and bidding docs for the paving of streets and the replacement or reconstruction of sidewalks that will improve the infrastructure system within CDBG eligible neighborhoods. These infrastructure improvements compliment other projects funded with HUD grants.
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	15000
	<b>Location Description</b>	CDBG target areas
	<b>Planned Activities</b>	Paving of streets and sidewalks and design of improvements of major corridor - for improved vehicular and pedestrian circulation
53	<b>Project Name</b>	Park Reconstruction
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Parks, Recreational Facilities
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$400,000
	<b>Description</b>	CDBG funds will be allocated to provide upgrades and improvements to parks and pools in CDBG target areas. The Office of Community Development will work with the Park Department and the Capital Assets Department to complete various projects. The projects are as follows: Mary Troy Park, replace existing Forest Park Splash Pad structures and Camp Star/Camp Aneglina Bath House- 66.7% low mod persons- 2300 persons; census tract- 8021 BG 4; 8004 BG 6
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	2300
	<b>Location Description</b>	Forest Park, Liberty Heights Neighborhoods- Census tract 8021 BG 4 and 8004 BG 6
	<b>Planned Activities</b>	Replace splash pad structures, upgrade parks and pool bath house.

<b>54</b>	<b>Project Name</b>	Business Support Program
	<b>Target Area</b>	NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE NRSA 2: SOUTH END NRSA 3: OLD HILL/SIX CORNERS Local Target Area
	<b>Goals Supported</b>	Financial Assistance to For Profits
	<b>Needs Addressed</b>	Economic Development Goals
	<b>Funding</b>	CDBG: \$200,000
	<b>Description</b>	The Business Support Program is administered through the OPED. The program will provide financial assistance for new and existing businesses within CDBG eligible areas in Springfield. The program will offer storefront grants and technical assistance to small businesses. Best Retail Practices will be offered to prospective applicants and will be required to attend a workshop. The purpose of the workshop is to teach business owners how good retail stores should look and how exteriors and interiors have been neglected can be improved. Small business loans will be available of up to \$15,000 and Technology start up for up to \$5000. These grants are for the purpose of enhancing market assessment, product technology feasibility or resting and other services (legal, accounting, etc.). The program will result in job creation/retention to low income individuals.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	6 jobs created/retained
	<b>Location Description</b>	CDBG target neighborhoods; technical assistance
	<b>Planned Activities</b>	Job creation/retention; storefront improvement grants, technical assistance programs; interior improvement grants



55	<b>Project Name</b>	Worthington Street Shelter
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$95,000
	<b>Description</b>	FOH operates a resource center for homeless individuals that incorporates shelter, meals, housing and services aimed towards moving people out of homelessness. Meals are served three times a day. FOH provides temporary emergency shelter and meals, and assists residents in completing a housing plan and working toward stable housing.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	1000
	<b>Location Description</b>	CDBG target neighborhood
	<b>Planned Activities</b>	Operate a resource center, shelter, supportive housing and rapid re-housing services.
56	<b>Project Name</b>	Emergency Solutions Grant
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Homeless Emergency shelter (ESG) Homelessness Prevention and Rapid Rehousing (ESG)
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing Goals
	<b>Funding</b>	ESG: \$305,439

	<b>Description</b>	The Office of Housing will utilize these funds for the planning & execution of the ESG Program, including general management and oversight. Program funds will be provided to existing emergency shelter operators to cover operating costs, and to community non-profit organizations to assist individuals and families to prevent homelessness or to rapidly regain housing after becoming homeless. The programs will fund financial assistance and social services.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	9145
	<b>Location Description</b>	Springfield, MA
	<b>Planned Activities</b>	Planning and execution of ESG program
57	<b>Project Name</b>	Public Facilities - Rehabilitation
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Financial Assistance to Non-profits
	<b>Needs Addressed</b>	Community Development Goals
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	The City will fund rehabilitation for a non-profit agency. The agency services low-income youth from all CDBG target areas.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	1 unit

	<b>Location Description</b>	Springfield, MA CDBG Target area
	<b>Planned Activities</b>	Rehabilitation of non-profit building

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The City of Springfield plans to expend its CDBG allocation predominately within census block group areas made up of 51% or more low/moderate income population. The City plans to spend more than 70% of its CDBG funds within the City's CDBG target area.

Of 17 City neighborhoods, six are entirely CDBG eligible and ten are partially eligible. Within the Low-Mod CDBG-eligible areas, most of the neighborhoods contain concentrations of low-income households, and greater than average rates of minorities.

The City of Springfield intends to maintain its intense efforts to fundamentally change its urban neighborhoods that are located within the NRSAs. These communities are home to some of the City's poorest residents and have a wealth of ethnic diversity. The residents, businesses owners, and key stakeholders within the NRSA are dynamic, diverse, and eager for positive change and new investment.

The premise of a NRSA is that a concentrated investment of resources in a limited impact area can have a substantial impact for a targeted revitalization area. Springfield's strategy for these areas hinges on a coordinated marshaling of resources, including those of federal, state and local governments; the private sector; community organizations; and neighborhood residents.

Springfield's NRSA initiatives started in 2005 with initial planning, investment in capacity, and identification of partners and resources. As a result, revitalization has been taking place at a steady rate since NRSA designation, but many major initiatives were started in 2008 or 2009, and are still ongoing. In addition, success in the NRSAs has been handicapped by the down-turn in the housing market. These neighborhoods have been very hard-hit by foreclosures, and now have significant numbers of vacant and abandoned homes and blighted commercial structures. Continued investment in these neighborhoods has the potential to take advantage of redevelopment of these properties, would build on the work that that has been initiated, and would support the City's overall efforts to attract private investment.

In June 2011, two of the NRSAs (South End and Six Corners/Old Hill) were hit by an EFS-3 tornado, which caused extensive damage. In 2012 the City completed a broad community planning process to guide the rebuilding process. It is expected that rebuilding will bring new resources to these neighborhoods, and may have a revitalizing impact. The City of Springfield received \$21,896,000 CDBG-DR funds in March 2013. These funds are to be used for any unmet needs impacted by the multiple Presidentially Declared Disasters in 2011. A Partial Community Development Block Grant-Disaster Recovery Action Plan A is in place which commits \$13,906,000 of the City's CDBG-DR allocation.

## Geographic Distribution

Target Area	Percentage of Funds
NRSA 1: BRIGHTWOOD/MEMORIAL SQUARE	12
NRSA 2: SOUTH END	9
NRSA 3: OLD HILL/SIX CORNERS	11
Local Target Area	90

**Table 8 - Geographic Distribution**

## **Rationale for the priorities for allocating investments geographically**

Springfield's investment of CDBG funds is based on whether the activity falls within a City funding priority, whether the service is an eligible activity, and whether the service or need meets a national objective. In addition, the activity must meet one of the following CDBG objectives: (1) provide a suitable living environment; (2) provide decent housing; and (3) provide economic opportunity.

Resources are allocated to maximize the benefits to residents within target areas. While public infrastructure, parks, open space, and public facility type projects are exclusively within targeted areas, other strategic investments are made for the benefit of low- and moderate-income residents throughout the City. In order to meet high priority needs of the community such as job creation and economic development, it may be necessary to invest outside low/moderate census tracts.

HOME Investment Partnership Funds (HOME) may be utilized to rehabilitate rental housing, directly assist homebuyers, provide tenant-based rental assistance, and produce and/or preserve affordable housing citywide.

Public investments of federal and other funds will be in direct response to priority needs that are detailed at length throughout the Consolidated Plan. The needs were identified through consultations with community stakeholders, input directly from residents, and assessment of relevant data and existing plans.

ESG and HOPWA funds are targeted to meet the identified needs of the eligible populations within the geographic area. For ESG, the service area is the City of Springfield. Investments are made in accordance with relative priority and statutory spending caps. HOPWA funds are allocated throughout the EMSA which includes the tri-county area. HOPWA funds are allocated primarily to alleviate the housing cost burden for eligible households.

## **Discussion**

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The City of Springfield has established three primary goals for the period 2010-2014:

1. Increase housing stability throughout the City, with a particular emphasis on neighborhoods in need of revitalization.
2. Improve the quality of the City's housing stock; and
3. Preserve and expand housing options in order to provide opportunity for residents to access safe, sanitary, and affordable homes.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	215
Non-Homeless	145
Special-Needs	147
Total	507

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	357
The Production of New Units	20
Rehab of Existing Units	30
Acquisition of Existing Units	100
Total	507

**Table 10 - One Year Goals for Affordable Housing by Support Type**

## **Discussion**

The City's FY2014-2015 goals for providing affordable housing include the following activities:

Homeless: Rapid rehousing - 200 households (ESG); Permanent supportive housing - 15 households (CoC)

Non-Homeless: New rental units - 5 (HOME); New homeownership units - 10 (HOME, NSP); Homeowner repair - 15 (HOME); Rental rehabilitation - 10 (HOME); Preservation/expiring use - 5 (HOME); Downpayment assistance - 100 (HOME).

Special Needs - Rental assistance/HIV-AIDS - 92 (HOPWA); Rental assistance/special needs - 50 (HOME TBRA)



## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The City has a close working relationship with the Springfield Housing Authority. The City is a co-recipient with SHA for a Choice Neighborhoods planning grant, which is being used to explore opportunities to replace the Marble Street Apartments, a 48-unit obsolete and poorly-designed complex in the City's South End. Together, the City and SHA envision are working to revitalize the South End while improving housing and neighborhood conditions low-income residents. The Choice Neighborhoods Grant plan will be finalized in FY14.

### **Actions planned during the next year to address the needs to public housing**

1. SHA will continue the modernization work required to meet the Voluntary Compliance Agreement entered into in June 2010, which required SHA to convert 38 apartments into handicap accessible units. Between 6 and 10 units are expected to be completed in FY2014.
2. SHA is hiring a section 8 mobility counselor to assist section 8 households to move into higher opportunity neighborhoods and neighborhoods without an existing concentration of poverty.
3. The City and SHA are collaborating to replace public housing units lost due to the June 2011 tornado. The City expects to provide CDBG-DR funds to assist with housing replacement.
4. The City and SHA are exploring options for demolition and replacement of the Marble Street Apartments, an obsolete 46-unit public housing complex in the South End neighborhood.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

1. SHA is expanding its section 8 homeownership program.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

SHA is not designated as "troubled" and it is not a poorly functioning housing authority. It is currently under very strong management.

### **Discussion**

In partnership with SHA, the City conducts targeted outreach to public housing and Section 8 residents, and offers customized credit and homebuyer classes to residents on-site at SHA properties. As the City

provides development funds for affordable homeownership opportunities, it seeks to find qualified homebuyers among SHA residents. This partnership provides the opportunity for public housing residents to move up into homeownership and obtain the asset of a home, while opening up public housing rental units for very-low income households on the waiting list.

The City and SHA will continue to explore development, homeownership and neighborhood stabilization opportunities, and the City will continue to work with the SHA to ensure fair housing practices continue to be included as part of SHA programs.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The City of Springfield administers the Springfield/Chicopee/Holyoke/Westfield/Hampden County Continuum of Care, which undertakes strategic planning for providing homelessness services and working to reduce homelessness. The City also has a Ten-Year-Plan to End Chronic Homelessness, "Homes Within Reach", which guides the City and the CoC.

Springfield partners with multiple social services and housing providers to meet the needs of other special populations.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

1. Collaborate with the regional PATH program and the Health Care for the Homeless program, both of which conduct street outreach.
2. Participate in regular REACH meetings, where outreach, shelter, and PSH providers seek to match long-term homeless people to available housing opportunities.
3. Monitor CoC providers to ensure compliance with commitments to target new and turnover permanent supportive housing units to chronically homeless persons and persons who are currently unsheltered.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

1. Provide funding to existing emergency shelter facilities to assist them in meeting the community need for year-round shelter beds.
2. Provide gap funding to Annie's House transitional housing program.
3. Provide technical support to transitional housing programs which are planning to convert to permanent supportive housing.

#### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals**

**and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

1. Provide ESG funding for assessment and development of individualized housing plans.
2. Use ESG to fund prevention and rapid rehousing financial assistance and services.
3. Use CoC funds to provide nine new units of permanent supportive housing for people who are chronically homeless.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

1. Continue to work with the Western Mass Network to End Homelessness to monitor compliance with state discharge plans and locally-created discharge protocols.
2. Continue regular meetings of population-specific groups which bring together providers to share information and resources, and to strategize about providing effective assistance to people at-risk of homelessness. These groups are the Individual Services Committee, the Family Services Committee, the Unaccompanied Homeless Youth Committee, and the Veterans Committee.
3. Continue to collaborate with social services agencies to provide outreach to low-income individuals and families to ensure that eligible persons are receiving mainstream services for which they are eligible.
3. Use ESG to provide homelessness prevention assistance.

**Discussion**

The City funds the following activities that address housing and/or supportive housing needs for populations that are not homeless but require supportive housing:

1. Supportive housing and homelessness prevention for households which include a member who is living with HIV.
2. Home modifications for homeowners with disabilities and homeowners who are frail.

3. Tenant-based rental assistance for low-income persons with disabilities, particularly those with behavioral health disorders.

**AP-70 HOPWA Goals – 91.220 (I)(3)**

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	70
Tenant-based rental assistance	25
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	95

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction**

Widespread poverty and the City's aged housing stock create an enormous demand for safe, affordable housing. However, the City's high concentration of poverty, associated social and public safety problems, and lack of employment opportunities, along with the fact that households impacted by concentrated poverty are predominantly minority, suggest that significant creation of new affordable rental units in the City may have negative consequences in terms of providing existing City residents with economic opportunity and fair housing choices. The City's primary response to the need for safe affordable housing in the City is funding for preservation and rehabilitation of existing affordable housing stock, and initiatives which support affordable homeownership opportunities. The City uses HOME funds to provide tenant-based rental assistance, a strategy that both supports housing affordability and addresses the concentration of poverty (tenants may use the vouchers to live in or out of the City). The City encourages its partner agencies and municipalities to assist in simultaneously addressing affordability and concentrated poverty through use of mobile housing resources such as Section 8 vouchers, and through creation of affordable housing throughout the Springfield metropolitan area.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The City does not have in place these types of policy barriers to affordable housing, and has affordable housing units in every neighborhood of the City. However, Springfield has in the past year collaborated with the Pioneer Valley Planning Commission to create a regional housing plan, and the plan identified these types of barriers in many of the areas surrounding Springfield. The City continues to serve on the regional planning committee as it attempts to identify ways to remove or ameliorate these barriers throughout the region.

### **Discussion**

The City's Office of Planning and Economic Development actively promotes the development of collaborations and partnerships with both non-profit and for-profit builders, developers, and other interested parties for the purpose of increasing the capacity for the development of housing opportunities of all types in Springfield. Through collaboration and increased capacity, OPED seeks to position the City to receive additional housing resources.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction**

The City continues to prioritize neighborhood stabilization and responding to foreclosures. Springfield is focused on emergency home repairs, addressing blighted homes (rehabilitation/redevelopment, disposition of tax title properties, demolition, code enforcement) and encouraging buyers to purchase in Springfield (homebuyer education, down payment assistance). When existing homes are abandoned, the City boards and secures the home to keep property and the neighborhoods safe. Springfield also administers a "clean and lien" program where the City clears abandoned properties and places a lien to secure the cost.

### **Actions planned to address obstacles to meeting underserved needs**

The greatest obstacle to meeting the needs identified in the plan is the lack of resources needed to do so. The City strives to maximize the resources it has, through targeting and efficient programming, and it attempts to increase the resources available to address the needs. The City's attempts to increase resources will include:

- Application for competitive grant funding;
- Partnership with the private sector to achieve community goals;
- Assistance to nonprofit agencies and private partners to enable them to compete for government and private funds; Advocacy with state administration and local legislative delegation to increase state support for priority City projects and initiatives. The City's response is also limited by restrictions placed on available funding sources. Most significantly, restrictions on the use of CDBG funds make it difficult for the City to use these funds more broadly for job creation and job training, which are critical needs in the City. Other obstacles to meeting underserved needs include the difficulty in addressing community problems which are regionally based, and the need to have high quality data and analysis of the City's challenges and opportunities. Springfield works to address the first obstacle by collaborating with our jurisdictional neighbors whenever possible. The City has done this effectively in the area of homelessness, where it has been a leader in creating the Western Massachusetts Network to End Homelessness, which advocates and implements a regional response to homelessness.

### **Actions planned to foster and maintain affordable housing**

Widespread poverty and the City's aged housing stock create an enormous demand for safe, affordable housing. However, the City's high concentration of poverty, associated social and public safety problems, and lack of employment opportunities, along with the fact that households impacted by concentrated poverty are predominantly minority, suggest that significant creation of new affordable



rental units in the City may have negative consequences in terms of providing existing City residents with economic opportunity and fair housing choices. The City's primary response to the need for safe affordable housing in the City is funding for preservation and rehabilitation of existing affordable housing stock, and initiatives which support affordable homeownership opportunities. The City uses HOME funds to provide tenant-based rental assistance, a strategy that both supports housing affordability and addresses the concentration of poverty (tenants may use the vouchers to live in or out of the City). The City encourages its partner agencies and municipalities to assist in simultaneously addressing affordability and concentrated poverty through use of mobile housing resources such as Section 8 vouchers, and through creation of affordable housing throughout the Springfield metropolitan area.

The City's Office of Planning and Economic Development actively promotes the development of collaborations and partnerships with both non-profit and for-profit builders, developers, and other interested parties for the purpose of increasing the capacity for the development of housing opportunities of all types in Springfield. Through collaboration and increased capacity, OPED seeks to position the City to receive additional housing resources.

### **Actions planned to reduce lead-based paint hazards**

Specific actions the City will take to evaluate lead-paint hazards during the Annual Plan period will include:

- City Code Enforcement inspections to evaluate potential hazards in units where children under six reside and to enforce remediation in compliance with Massachusetts lead laws.
- Aggressive enforcement, including—as necessary—legal prosecution of property owners who fail to comply with orders to remediate hazards.
- Mandatory pre-rehabilitation lead testing including soil samples for all HOME-funded project-based homeownership and multi-family production programs.

Specific actions to reduce the number of housing units containing lead-based paint hazards will include:

- Mandatory remediation within rehabilitation specifications for all project-based and multi-family projects.
- Referral of property owners to state-funded lead abatement programs.

In compliance with Title X, the City has integrated lead hazard controls into all housing policies and programs. Federal requirements for evaluating and remediating lead hazards are fully incorporated into the City's protocol for housing rehabilitation

### **Actions planned to reduce the number of poverty-level families**

Springfield is faced with an alarmingly high percentage of families living on or below the poverty level, as defined by the Office of Management and Budget. Almost 27% of Springfield households live in poverty (\$22,350 for a family of four in 2010). Over a third (33.9%) of children under 18 live in poverty, giving the City one of the highest child poverty rates in the state. The rate is higher for Latino families, with 58% of children under 18, and 74% of children under five, living in poverty. Of all household types, single-parent households headed by women are the poorest, with 62% with children under age five living in households with poverty-level incomes.

There is a strong correlation between literacy rates (early childhood education, K-12, and adult education) and the incidence of poverty. Many poor families are headed by parents who have not finished high school, and cannot compete for better-paying jobs. In Springfield, 26.6% of adults age 25 and over have not completed high school or earned a GED; only 15.4% have earned a bachelor's degree. Without further education, many low-income parents are unlikely to earn incomes that will support their families.

The City's anti-poverty efforts focus on three broad categories: increasing education and literacy; increasing employment and training opportunities; and increasing household assets.

Many low-income adults lack the education and English language proficiency needed to support their efforts to attain self-sufficiency. In order to assist individuals in overcoming these barriers, the City will support Adult Basic Education, GED and English Language classes. In FY 14-15, the City will support the following adult education programs; NNCC, The Gray House and theYWCA serving 190 people.

Through the City's anti-poverty effort, the YMCA works to increase education and literacy. YMCA provides an on-site construction, GED academic and job skills training placement program increasing employment and training opportunities. The YouthBuild Program benefits minority young people between the ages of 17-24 living in the Springfield community searching for a path to economic self-sufficiency. YouthBuild provides education, employment and leadership skills while expanding the supply of affordable housing by teaching these young adults to build and rehabilitate housing for low income and homeless persons.

Within the City, there is a mis-match between the jobs available and the skill levels of local residents; the problem is even more pronounced with regard to youth. In FY 14-15, the City will support education, employment and job training opportunities for at-risk persons in the following programs: YWCA and Square One.

The City will, in its projects and through contractual relationships with subgrantees, ensure compliance with the provision of Section 3 of the Housing and Urban Development (HUD) Act of 1968, which helps foster local economic development, neighborhood economic improvement, and individual self-sufficiency by assuring that job training, employment, and contracting opportunities will be made available for low- or very-low income residents in connection with projects and activities in their neighborhoods. The City has a Section 3 coordination grant which supports a staff person who focuses

on increasing Section 3 opportunities and compliance.

### **Actions planned to develop institutional structure**

Through a cabinet of departments that includes Office of Community Development, Office of Housing, Office of Neighborhood Services, and the Office of Economic Development and Planning, the City continues to enhance the coordination of the delivery of services and in the development of low- and moderate-income areas regardless of project funding sources. The major institutional focus is to increase coordination and communication among all involved parties from the initial concept through project completion.

Springfield undertook a City-wide strategic planning process in 2010, in order to empower all City departments to move forward in a more painful and coordinated way to advance the City's overall goals.

The City's receipt of a Choice Neighborhoods Planning Grant has enabled it to increase capacity to move forward on initiatives in the South End.. The majority of the \$300,000 grant will fund a consulting firm that will carry out steps necessary for creation of a Neighborhood Transformation Plan.

Springfield will implement its consolidated plan strategy through private industry; non-profit organizations, including CBDOs and CHDOs; the Springfield Redevelopment Authority; the Springfield Housing Authority; Develop Springfield; and City departments. The utilization of a broad base of organizations will assist the City in addressing its community development, housing, homeless and special needs objectives. However, while the number and abilities of the organizations and departments involved are an institutional strength, the City will constantly work to coordinate the projects and programs. Such coordination is integral to the success of the Plan.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The City seeks to enhance coordination between public and private housing, health, and social service agencies through multi-disciplinary/multi-agency task forces and teams that focus on particular issues or neighborhoods. Some of these teams that will be active during FY 14-15 are: The Springfield Food Policy Council, the Springfield Adolescent Sexual Health Advisory Committee; the Implementation Committee for the City's Ten-Year Plan to End Homelessness; the Buy Springfield Now committee; the Closing the Achievement Gap Initiative; the State Street Alliance; the Old Hill Collaborative; and the South End

Revitalization Coalition.

## **Discussion**

The City has a close working relationship with the Springfield Housing Authority. The City is a co-recipient with SHA for a Choice Neighborhoods planning grant, which is being used to explore opportunities to transform the Marble Street Apartments, a 48-unit obsolete and poorly-designed complex in the City's South End. Together, the City and SHA envision this project as becoming a Neighborhoods of Opportunity project, which will support revitalization of the South End while improving housing and neighborhood conditions for the public housing residents.

The City and SHA have partnered to create up to 90 units of supportive housing for chronically homeless individuals and 10 units of supportive housing for families that experience repeat homelessness. The "Housing First" program uses SHA project-based Section 8 vouchers in existing units owned by private landlords. Applicants for the program, who must have been homeless for one year or more or at least four times in the last three years, are screened by a multi-disciplinary team. The team links the applicants to service providers who agree to provide intensive supportive services, targeted toward helping the tenant to maintain housing. The City funds the supportive services for the tenants.

The Springfield Housing Authority has a Section 8 homeownership program, and the City works with SHA to expand use of the program. In partnership with SHA, the City conducts targeted outreach to public housing and Section 8 residents, and offers customized credit and homebuyer classes to residents on-site at SHA properties. As the City provides development funds for affordable homeownership opportunities, it seeks to find qualified homebuyers among SHA residents. This partnership provides the opportunity for public housing residents to move up into homeownership and obtain the asset of a home, while opening up public housing rental units for very-low income households on the waiting list.

The City and SHA will continue to explore development, homeownership and neighborhood stabilization opportunities, and the City will continue to work with the SHA to ensure fair housing practices continue to be included as part of SHA programs.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	175,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>175,000</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	82.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City of Springfield will not use forms of investment for the HOME Program during this fiscal year other than those described in 92.205(b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City of Springfield's HOME Program Recapture provisions, which apply to the amount of the direct subsidy received by the homebuyer, are as follows:

*HOME Purchase Assistance.* In the event that the buyer continues to occupy and does not sell or refinance the property during their period of affordability, the buyer's obligation to repay under the loan shall be null and void. If the buyer continues to own the property during the period of affordability but fails to maintain it as a principal place of residence, the entire loan shall be due and payable.

*Project Based Homeownership (PBHO) Projects.* The City allocates funds in the form of deferred payment loans for the rehabilitation of existing houses or new construction of single-family houses to be marketed and sold to first-time homebuyers. These homebuyers must be income-eligible under HOME program guidelines and, depending upon the amount of funding that was allocated for a project, must maintain the home as their primary residence for between 5 and 15 years. To enforce this provision, the City requires all deeds conveying HOME assisted houses contain a deed rider that outlines the specific 'recapture' provisions of the HOME program and puts the buyer on notice of their responsibilities upon purchasing the HOME-assisted property.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

During the affordability period (absent any other violations of the Deed Rider) the homeowner may sell to any third party with the following recapture provision:

- Homebuyer shall repay the Assistance Amount (defined below) reduced by one-(fifth, tenth or fifteenth--however long the duration of the deed rider is) for each full year that has elapsed from the date of this Deed Rider until the date of such sale; OR

The Assistance Amount shall be defined as the Direct Subsidy to the homebuyer. This includes financial assistance that reduces purchase price for homebuyer below market or otherwise

subsidizes the homebuyer (i.e. down payment loan, closing cost assistance, etc.). The amount subject to recapture is limited to the net proceeds available from the sale.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City does not plan to refinance existing debt secured by multifamily housing.

### **Emergency Solutions Grant (ESG) Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)
  - Must be currently homeless or at risk of homelessness as defined in 24 CFR 576.2. The regulation states that *at risk of homelessness* means: (1) An individual or family who:(i) Has an annual income below 30 percent of median family income for the area, as determined by HUD;(ii) Does not have sufficient resources or support networks, *e.g.*, family, friends, faith-based or other social networks, immediately available to prevent them from moving to an emergency shelter or another place described in paragraph (1) of the “homeless” definition in this section; and (iii) Meets one of the following conditions: (A) Has moved because of economic reasons two or more times during the 60 days immediately preceding the application for homelessness prevention assistance; (B) Is living in the home of another because of economic hardship; (C) Has been notified in writing that their right to occupy their current housing or living situation will be terminated within 21 days after the date of application for assistance; (D) Lives in a hotel or motel and the cost of the hotel or motel stay is not paid by charitable organizations or by Federal, State, or local government programs for low-income individuals; (E) Lives in a single-room occupancy or efficiency apartment unit in which there reside more than two persons or lives in a larger housing unit in which there reside more than 1.5 persons reside per room, as defined by the U.S. Census Bureau; (F) Is exiting a publicly funded institution, or system of care (such as a health-care facility, a mental health facility, foster care or other youth facility, or correction program or institution); or (G) Otherwise lives in housing that has characteristics associated with instability and an increased risk of homelessness, as identified in the recipient’s approved consolidated plan; (2) A child or youth who does not qualify as “homeless” under this section, but qualifies as “homeless” under section 387(3) of the Runaway and Homeless Youth Act (42 U.S.C. 5732a(3)), section 637(11) of the Head Start Act (42 U.S.C. 9832(11)), section 41403(6) of the Violence Against Women Act of 1994 (42 U.S.C. 14043e–2(6)), section 330(h)(5)(A) of the Public Health Service Act (42 U.S.C. 254b(h)(5)(A)), section 3(m) of the Food and Nutrition Act of 2008 (7 U.S.C. 2012(m)), or section 17(b)(15) of the Child Nutrition Act of 1966 (42 U.S.C. 1786(b)(15)); or (3) A child or youth who does not qualify as “homeless” under this section, but qualifies as “homeless” under section 725(2) of the McKinney-Vento Homeless Assistance Act (42

- U.S.C. 11434a(2)), and the parent(s) or guardian(s) of that child or youth if living with her or him.
- Case files must include a completed eligibility form and certification (which meets HUD specifications) that the household meets the eligibility criteria.
  - Household must have a connection to Springfield, which may include: 1. Currently homeless in Springfield; 2. Employed in Springfield; or 3. Using rapid rehousing funds to move into an apartment in Springfield.
  - For households meeting the definition of “at risk of homelessness”, case files must include all documentation required by 24 CFR 576.500.
  - For each individual and family determined ineligible to receive ESG assistance, the record must include documentation of the reason for that determination.
  - Records must be kept for each program participant that document: the services and assistance provided to that program participant; compliance with requirements under 24 CFR 576.101-106, 576.401 (a) and (b), and 576.401 (d) and (e); and, where applicable, compliance with the termination of assistance requirement in 576.402.
2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The CoC has not established a centralized or coordinated assessment system that meets HUD requirements.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City's FY14-15 allocation is \$305,439; the City will retain \$22,907 of that amount for administrative costs. The balance of \$282,532 will be allocated using a Request for Proposals (RFP) process led by the Springfield Office of Housing. The RFP will be advertised in the local newspaper, posted on the City's website and the blog of the Western Massachusetts Network to End Homelessness, and sent by email to the members of the Continuum of Care. The selection committee will consist of City staff and members of the CoC, including at least one person who has been formerly homeless.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Springfield is unable to directly meet the requirement that it have a homeless or formerly homeless individual on its policy-making Board or Directors, because the City's policy is made by elected officials. The City meets its requirement to include homeless or formerly homeless individuals in considering and making policies and decisions regarding any ESG-funded facilities, services, or other assistance through extensive participation in and consultation with the Springfield



Continuum of Care, an entity that includes formerly homeless individuals as members. The City also requires each subrecipient to meet the ESG homeless participation requirements.

5. Describe performance standards for evaluating ESG.

The City and CoC create performance standards for each project that is funded. The standards include: the number of households to receive assistance; the number of households to exit to permanent housing; and the number of households to maintain permanent housing for a minimum of 3 months.

## **Discussion**

### **HOME Investment Partnership Program (HOME) Additional Narrative**

The City uses HUD-provided HOME affordable homeownership limits for the area.

The City's eligible applicants, application/decision policies, and locations where applications are available are described below for each of its HOME-funded programs.

*First-Time Homebuyer Assistance.* First-time homebuyer households with income at or below 80% area median income, who are purchasing a home for their residence in the City. Assistance is provided on a first-come, first-served basis. Information on the program is on the City's web site and application packages are available at the City's Office of Housing.

*Project-Based Homeownership.* The City makes funds and City-owned land available to developers who commit to develop homes that will be made available to households at or below 80% area median income. The City's funds and land are made available to developers using a Request for Proposals (RFP) process. Developers make homes available to potential buyers according to a process described in their affirmative marketing plan--usually, this includes broad publication of the opportunity and Realtor marketing of the home. Information about the program is available on the City's website, and RFP applications, when released, are available at the City's Office of Housing.

*Rehabilitation of Affordable Multi-Family Housing.* The City's funds are used as gap financing by developers rehabilitating multi-family housing in the City. Developers apply by submitting a copy to the City of the One-Stop Application that is submitted to the Massachusetts Department of Housing and Community Development. The City selects projects that advance City goals of neighborhood revitalization and preservation of affordable housing, as well as based on analysis of developer experience and expertise, project feasibility, and readiness to proceed. Information about the program is available on the City's website. Each developer is required to have an affirmative marketing plan and tenant selection policies which indicate how tenants may access units.

*Tenant-Based Rental Assistance.* Although the City continues to support tenants who are already receiving tenant-based rental assistance, it does not accept new tenants into the program; the City-run program is being phased out through attrition. The City also has a contract that renews each year with the Mental Health Association, under which that agency operates a small TBRA program, which gives a preference for mentally ill or dual-diagnosed chronically homeless individuals. MHA provides information about the program and takes applications at its facility at 995 Worthington Street. Tenants are accepted on a first-come, first-served basis, provided they meet the application preferences.

Springfield does not limit HOME program participation to a particular segment of the low-income population, with the exception of the MHA-operated TBRA program, which is limited to chronically mentally ill or dual-diagnosed individuals in need of supportive services, because this program makes these services available to participants (on a non-mandatory basis).

### **HOPWA Program Additional Narrative**

HOPWA project sponsors are selected through a Request for Proposals (RFP) process, every three years. In the intervening years, the selected sponsors are each provided a proportional amount of the annual HOPWA allocation.



